MADISON SCHOOL DISTRICT
BOARD OF EDUCATION
REGULAR MEETING
SEPTEMBER 17, 2012
6:00 PM - Board Room
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MADISON SCHOOL DISTRICT
BOARD OF EDUCATION
517-263-0741
REGULAR MEETING
SEPTEMBER 17, 2012
6:00 PM - Board Room
** AGENDA **
I. CONSENT AGENDA
A. APPROVAL OF MINUTES
B. ACCEPTANCE OF REPORTS
C. APPROVAL OF BILLS/REIMBURSEMENT OF EXPENSES
II. HIRING OF TEACHER - ROCHELLE VALLADE
III. APPROVAL OF POLICY 9700.01
IV. RENEWAL OF FOOD SERVICE DIRECTOR CONTRACT
V. REVISED TEACHER PERFORMANCE REVIEW INSTRUMENT
VI. PRINCIPAL EVALUATION INSTRUMENT
VII. HEALTH INSURANCE CONSORTIUM

Madison School District

## Board of Education

Regular Meeting - Board Room
August 20, 2012-6:00 pm

Members Present: Dana Pink, Julie Ramos, Nancy Roback, Mark Swinehart, Ruben Villegas

Members Absent: Dawn Bales, Kyle Ehinger
Other Guests: Jim Hartley, Ryan Rowe, Brad Anschuetz, Nate Pechaitis, Linda Kaufman, Kristin Thomas, Jill Myers, Jamie Weible, Jill Hogle, Mary Radant, and Marcie Zeckner

Ruben Villegas was appointed as Acting Secretary for the evening's meeting in the absence of Dawn Bales.

Jill Hogle noted that Linda Hooker was named Michigan Art Educators' Association Secondary Teacher of the Year for the State of Michigan.

A motion was made by Mark Swinehart, and supported by Dana Pink, that the minutes of the July 16, 2012 reorganizational and regular meetings be approved; that the monthly statements totaling $\$ 127,326.31$ for the General Fund and $\$ 256,169.35$ for the Building \& Site Fund be approved for payment.

Ayes 5 Nays $0 \quad$ Motion Carried
Following discussion, a motion was made by Nancy Roback, and supported by Mark Swinehart, that Marcie Zeckner be hired as an elementary music teacher and that Jamie Weible be hired as a fourth grade teacher for the 2012-2013 school year.

Ayes 5 Nays 0 Motion Carried
A motion was made by Dana Pink, and supported by Mark Swinehart, that Gabe Garcia be hired as the middle school football coach for the 2012 season.

$$
\text { Ayes } 5 \quad \text { Nays } 0 \quad \text { Motion Carried }
$$

A motion was made by Julie Ramos, and supported by Ruben Villegas, that the Board approve the request of Morenci High School to establish a cooperative golf program with Waldron High School for the 2012-13 and 2013-14 school years.

Ayes 5 Nays 0 Motion Carried
Following discussion, a motion was made by Dana Pink, and supported by Ruben Villegas, that all coaches be required to complete a minimum of two MHSAA Coaches Advancement Program classes during their first two years of coaching for the District with the cost of the classes to be paid for by the Athletic Department.

Ayes 5
Nays 0
Motion Carried

A motion was made by Dana Pink, and supported by Julie Ramos, that, insofar as an agreement on the 2012-13 school calendar has yet to be negotiated with the Madison Education Association and it is now necessary to inform students, parents, and staff of the days and times that school will be in session during the first trimester the school calendar presented by the Superintendent be implemented through the first day of the second trimester, Monday, November 26, 2012.

Ayes 5 Nays 0 Motion Carried

Following review, a motion was made by Nancy Roback, and supported by Mark Swinehart, that the annual report be approved.

A motion was made by Nancy Roback, and supported by Mark Swinehart, that the District Improvement Plan be approved.

Ayes 5 Nays 0 Motion Carried
Following discussion, a motion was made by Dana Pink, and supported by Julie Ramos, that Board policy 6,230 and sections $7,000,8,000,9,000$ of the Policy Manual be adopted with the exception of policy 9700.01.

Ayes 5
Nays 0
Motion Carried
A motion was made by Julie Ramos, and supported by Dana Pink, that the Board commend Linda Hooker for her selection as the Michigan Art Teachers' Teacher of the Year, and that, the Board also commend the Madison Middle School staff and administration on the designation of Madison Middle School as a "Reward School" by the Michigan Department of Education.
Ayes 5 Nays $0 \quad$ Motion Carried

A motion was made by Julie Ramos, and supported by Mark Swinehart, that the Board adjourn to closed session at 7:15 pm to discuss negotiations.

Ayes 5 Nays 0 Motion Carried
A motion was made by Dana Pink, and supported by Mark Swinehart, that the Board return to open session at 8:04 pm.

Ayes 5 Nays 0 Motion Carried
A motion to adjourn the meeting was made by Mark Swinehart, and supported by Dana Pink, at 8:05 pm.

Respectfully submitted,

Secretary, Board of Education

SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
MADISON SCHOOL DISTRICT DETAIL REVENUE STATUS REPORT

| BUDGET | PERIOD RECEIPTS | RECEIVABLES |
| :---: | :---: | :---: |
| . 00 | 55,971.06 | . 00 |
| . 00 | 828.56 | . 00 |
| . 00 | 53.86 | . 00 |
| . 00 | . 00 | . 00 |
| . 00 | 36,740.24 | . 00 |
| . 00 | 93,593.72 | . 00 |
| . 00 | 1,102.72 | . 00 |
| . 00 | 440.00 | . 00 |
| . 00 | 1,377.71 | . 00 |
| . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 |
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| . 00 | . 00 | . 00 |
| . 00 | 23.91 | . 00 |
| . 00 | 2,944.34 | . 00 |
| . 00 | 13,713.15 | . 00 |
| . 00 | 14,435.17 | . 00 |
| . 00 | 802,122.29 | . 00 |
| . 00 | 48,358.46 | . 00 |
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| . 00 | 2,383.46 | . 00 |
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| . 00 | 290,233.00 | . 00 |

11-0111-000-0000-00000-0001 0112 CURR TAX MADISON TW 11-0111-000-0000-00000-0001 0113 CURR TAX PALMYRA TW 11-0111-000-0000-00000-0001 0114 CURR TAX ADRIAN TWP 11-0111-000-0000-00000-0001 0116 CURR TAX OTHER TAXE 11-0111-000-0000-00000-0001 0111 CURR TAX ADRIAN CIT TOTAL DEPARTMENT - CURRENT TAX REVENUE

11-0119-000-0000-00000-0002 0119 INT ON DELINQUENT T 11-0131-000-0000-00000-0002 0131 TUITION PARENT PAY 11-0151-000-0000-00000-0002 0151 INTEREST ON INVESTM 11-0171-000-0000-00000-0002 0171 ADMISSIONS ADMISSIO 11-0173-000-0000-00000-0002 0173 EXTRA TRIP SURCHARG 11-0181-000-0000-00000-0002 0181 LATCH KEY PARENT PA 11-0191-000-0000-00000-0002 0191 RENTAL SCHOOL RENTA 11-0199-000-0000-00000-0002 0199 MISC - USF MISC TOTAL DEPARTMENT - OTHER LOCAL REVENUE

11-0311-000-0000-00000-0003 0207 STATE AID MEMBERSHI 11-0311-000-0000-00000-0003 0208 STATE AID MEMBERSHI 11-0311-000-0000-00000-0003 0010 STATE AID MEMBERSHI 11-0312-000-0000-00000-0003 0020 AR SEC 31A AT-RISK 11-0312-000-0000-00000-0003 0070 AR SEC 31A MIDDLE S 11-0312-000-0000-00000-0003 0100 AR SEC 31A STATE AI 11-0312-000-0000-00000-0003 0110 AR SEC 31A LUNCH 11-0312-000-0000-00000-0003 0120 AR SEC 31A SPEC ED 11-0312-000-0000-00000-0003 0313 AR SEC 31A STATE AI 11-0312-000-0000-00000-0003 0200 AR SEC 31A SUMMER S TOTAL DEPARTMENT - STATE REVENUE CATEGORICA

11-0412-000-0000-00000-0004 0240 STAB ARRA EDU JOBS 11-0412-000-0000-00000-0004 0230 STAB ARRA ARRA 11-0414-000-0000-00000-0004 0210 SPS REV TITLE IIA T 11-0414-000-0000-00000-0004 0211 SPS REV TITLE IID T 11-0414-000-0000-00000-0004 0230 SPS REV ARRA 11-0414-000-0000-00000-0004 0140 SPS REV TITLE I 11-0414-000-0000-00000-0004 0141 SPS REV TITLE I CAR 11-0414-000-0000-00000-0004 0150 SPS REV TITLE VA IN 11-0414-000-0000-00000-0004 0490 SPS REV TITLE II D 11-0414-000-0000-00000-0004 0490 SPS REV TITLE II 11-0414-000-0000-00000-0004 0414 SPS REV SPS REV 11-0417-000-0000-00000-0004 0060 RESTR REV DRUG FRE 11-0417-000-0000-00000-0004 0110 RESTR REV LUNCH 11-0417-000-0000-00000-0004 0230 RESTR REV ARRA 11-0417-000-0000-00000-0004 0230 RESTR REV ARRA 11-0417-000-0000-00000-0004 0220 RESTR REV MEDICAID 11-0417-000-0000-00000-0004 0199 RESTR REV MISC 11-0417-000-0000-00000-0004 0160 RESTR REV TRANSITI 11-0419-000-0000-00000-0004 0419 MISC - FED SPEC ED TOTAL DEPARTMENT - FEDERAL REVENUE

## YEAR TO DATE REVENUE

## BALANCE

SPI
DATE: 09/14/2012
TIME: 11:49:01
SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND

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MADISON SCHOOL DISTRICT DETAIL REVENUE STATUS REPORT

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11-0511-000-0000-00000-0005 0120 SPEC ED SPEC ED
11-0511-000-0000-00000-0005 0120 SPEC ED SPEC ED 11-0519-000-0000-00000-0005 0120 LISD SPEC ED SPEC E 11-0519-000-0000-00000-0005 0122 LISD SPEC ED LISD 11-0519-000-0000-00000-0005 0199 LISD SPEC ED MISC 11-0519-000-0000-00000-0005 0220 LISD SPEC ED PARENT 11-0519-000-0000-00000-0005 0416 LISD SPEC ED MEDICA 11-0519-000-0000-00000-0005 0303 LISD SPEC ED CAREER 11-0519-000-0000-00000-0005 0340 LISD SPEC ED MICHIG 11-0541-000-0000-00000-0005 0541 INSURANCE DIVIDENDS 11-0593-000-0000-00000-0005 0593 SALE SCHOOL PROPERT IOTAL DEPARTMENT - INCOMING TRANSFERS

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YEAR TO DATE REVENUE
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BALANCE
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SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

| BUDGET | PERIOD <br> EXPENDITURES | ENCUMBRANCES OUTSTANDING | YEAR TO DATE | AVAILABLE <br> BALANCE |
| :---: | :---: | :---: | :---: | :---: |
| . 00 | 114.09 | . 00 | 228.18 | -228.18 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 114.09 | . 00 | 228.18 | -228.18 |
| . 00 | 367.52 | . 00 | 155.64 | -155.64 |
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| . 00 | 1,303.14 | . 00 | 767.54 | -767.54 |
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| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 5,367.61 | . 00 | 3,217.91 | -3,217.91 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 50.00 | -50.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | 25.26 | 330.35 | -355.61 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 79.90 | -79.90 |
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| . 00 | 7,038.27 | 25.26 | 4,601.34 | -4,626.60 |
| . 00 | 20,093.98 | . 00 | 6,608.12 | -6,608.12 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 257.99 | . 00 | 257.99 | -257.99 |
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| . 00 | 4,410.00 | . 00 | 4,410.00 | -4,410.00 |
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| . 00 | 266,740.99 | . 00 | 99,216.09 | -99,216.09 |
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| . 00 | 63,929.87 | . 00 | 24,263.63 | -24,263.63 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | -498.49 | . 00 | . 00 | . 00 |
| . 00 | 1,000.00 | 3,432.46 | 44,867.81 | -48,300.27 |
| . 00 | . 00 | 265.00 | . 00 | -265.00 |

SELECTION CRITERIA: orgn.fund=' 11
ACCOUNTING PERIOD: 2/13

SORTED BY: FUND,DEPARTMENT, FUNCTION
TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

| BUDGET | PERIOD <br> EXPENDITURES | ENCUMBRANCES <br> OUTSTANDING |
| ---: | ---: | ---: |
| .00 | .00 |  |
| .00 | .00 | .00 |
| .00 | .00 | 87.06 |
| .00 | .00 | $10,226.90$ |
| .00 | .00 | .00 |
| .00 | .00 | $6,402.31$ |
| .00 | .00 | .00 |
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| .00 | $355,934.34$ | .00 |
|  |  | $20,413.73$ |

PERTOD EXPENDITURES
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$9,991.37$
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$31,668.75$
.00

11-1111-000-0000-02315-0011 8220 EL.REG PAYMT TO ANO 11-1111-000-0000-02315-0011 5990 EL.REG MISC. SUPPL 11-1111-000-0000-02315-0011 5210 EL.REG TEXTBOOK 11-1111-000-0000-02315-0011 5119 EL.REG MIBLSI 11-1111-000-0000-02315-0011 5110 EL.REG TEACHING SUP 11-1111-000-0000-02315-0011 4220 EL.REG CONTRACT SER 11-1111-000-0000-02315-0011 4120 EL.REG REPAIRS/MAIN 11-1111-000-0000-02315-0011 3220 EL.REG WKSHOPS/CONF 11-1111-000-6410-02315-0011 2820 EL REG ARRA EMPLOYE 11-1111-000-6410-02315-0011 1240 EL REG ARRA SALARY 11-1111-000-6410-02315-0011 2830 EL REG ARRA EMPLOYE 11-1111-000-6460-02315-0011 2830 EL REG EDUCATION JO 11-1111-000-6460-02315-0011 1240 EL REG EDUCATION JO 11-1111-000-6460-02315-0011 2820 EL REG EDUCATION JO 11-1213-000-0000-02315-0011 3130 EL.REG.NURSE NURS TOTAL DEPARTMENT - ELEMENTARY INSTRUCTION

| YEAR TO DATE |  |
| ---: | ---: |
| EXP | AVAILABLE <br> BALANCE |
| .00 | .00 |
| .00 | -87.06 |
| $12,509.84$ | $-22,736.74$ |
| .00 | .00 |
| $19,460.33$ | $-25,862.64$ |
| 849.92 | -849.92 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| 955.00 | -955.00 |
| $5,230.00$ | $-5,230.00$ |
| $218,628.73$ | $-239,042.46$ |


| .00 |
| ---: |
| .00 |
| .00 |
| .00 |
| -542.80 |
| $-8,626.27$ |
| $-21,027.66$ |
| .00 |
| .00 |
| .00 |
| -180.00 |
| -187.50 |
| $-1,893.65$ |
| .00 |
| .00 |
| $-1,045.52$ |
| $-5,819.37$ |
| .00 |
| .00 |
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SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

| BUDGET | PERIOD <br> EXPENDITURES | ENCUMBRANCES OUTSTANDING | YEAR TO DATE | AVAILABLE BALANCE |
| :---: | :---: | :---: | :---: | :---: |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 132,745.72 | . 00 | 51,125.64 | -51,125.64 |
| . 00 | 2,154.00 | . 00 | 2,154.00 | -2,154.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 425.99 | -425.99 |
| . 00 | . 00 | . 00 | 3,419.00 | -3,419.00 |
| . 00 | 176,234.84 | 29,298.44 | 83,004.10 | -112,302.54 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 98,927.25 | . 00 | 40,112.27 | -40,112.27 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | -321.16 | . 00 | -160.58 | 160.58 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 23,904.12 | . 00 | 9,811.54 | -9,811.54 |
| . 00 | 7,332.65 | . 00 | 2,598.01 | -2,598.01 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
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| . 00 | 7,240.00 | . 00 | 7,240.00 | -7,240.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 608.40 | -608.40 |
| . 00 | 5.31 | 1,794.32 | 2,184.86 | -3,979.18 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | 19,683.95 | . 00 | -19,683.95 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 1,424.00 | -1,424.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | 1,754.38 | 5,236.77 | -6,991.15 |
| . 00 | . 00 | . 00 | 722.94 | -722.94 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 426.00 | -426.00 |
| . 00 | . 00 | . 00 | 2,883.00 | -2,883.00 |
| . 00 | 137,088.17 | 23,232.65 | 73,087.21 | -96,319.86 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 175.49 | . 00 | 232.07 | -232.07 |

SELECTION CRITERIA: orgn.fund=' 11
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAI FUND


11-1113-000-0375-02316-0015 2820 HS.REG.DRIVER EMPLO 11-1113-000-0375-02316-0015 1240 HS.REG.DRIVER SALAR TOTAL DEPARTMENT - DRIVERS EDUCATION

11-1122-000-6380-02315-0016 1240 EL ARRA IDEA SALARY 11-1122-000-6380-02315-0016 2820 EL ARRA IDEA EMPLOY 11-1122-000-6380-02315-0016 2130 EL ARRA IDEA EMPLOY 11-1122-000-6380-02315-0016 2830 EL ARRA IDEA EMPLOY 11-1122-000-6380-02315-0016 5110 EL ARRA IDEA TEACHI 11-1122-193-0202-02315-0016 2830 EL.SPEC.AI EMPLOYER 11-1122-193-0202-02315-0016 2820 EL.SPEC.AI EMPLOYEE 11-1122-193-0202-02315-0016 1632 EL.SPEC.AI AIDE - E 11-1122-110-0202-02315-0016 1634 EL.SPEC.EMI AIDE-MC 11-1122-110-0202-02315-0016 2820 EL.SPEC.EMI EMPLOYE 11-1122-110-0202-02315-0016 2830 EL.SPEC.EMI EMPLOY 11-1122-110-0202-02315-0016 3224 EL.SPEC.EMI TRAVEL 11-1122-110-0202-02315-0016 5114 EL.SPEC.EMI SUPPLIE 11-1122-110-0202-02315-0016 5994 EL.SPEC.EMI MISC MC 11-1122-110-0202-02315-0016 6424 EL.SPEC.EMI FURN/EQ 11-1122-194-0202-02315-0016 6422 EL.SPEC.RES FURN/EQ 11-1122-194-0202-02315-0016 5992 EL.SPEC.RES MISC EI 11-1122-194-0202-02315-0016 5112 EL.SPEC.RES SUPPLIE 11-1122-194-0202-02315-0016 3222 EL.SPEC.RES TRAVEL 11-1122-194-0202-02315-0016 4220 EL.SPEC.RES CONTRAC 11-1122-194-0202-02315-0016 2830 EL.SPEC.RES EMPLOYE 11-1122-194-0202-02315-0016 2820 EL.SPEC.RES EMPLOYE 11-1122-194-0202-02315-0016 3110 EL.SPEC.RES PURCHAS 11-1122-194-0202-02315-0016 2990 EL.SPEC.RES SICK DA 11-1122-194-0202-02315-0016 2840 EL.SPEC.RES WORKMAN 11-1122-194-0202-02315-0016 2920 EL.SPEC.RES CASH IN 11-1122-194-0202-02315-0016 2130 EL.SPEC.RES EMPLOYE 11-1122-194-0202-02315-0016 1632 EL.SPEC.RES AIDE -11-1122-194-0202-02315-0016 1632 EL.SPEC.RES AIDE -11-1122-000-6380-02316-0016 1240 HS ARRA IDEA SALARY 11-1122-000-6380-02316-0016 2130 HS ARRA IDEA EMPLOY 11-1122-000-6380-02316-0016 2820 HS ARRA IDEA EMPLOY 11-1122-000-6380-02316-0016 2830 HS ARRA IDEA EMPLOY 11-1122-000-6380-02316-0016 5110 HS ARRA IDEA TEACH 11-1122-000-6380-02316-0016 5110 HS ARRA IDEA TEACHI 11-1122-110-0202-02316-0016 5116 HS. SPEC.EMI SUPPLIE 11-1122-110-0202-02316-0016 3226 HS.SPEC.EMI MISC SE 11-1122-110-0202-02316-0016 6426 HS.SPEC.EMI FURN/EQ 11-1122-110-0202-02316-0016 2830 HS. SPEC. EMI FMPIOYE 11-1122-110-0202-02316-0016 2820 HS SPEC.EMI EMPLOYE 11-1122-110-0202-02316-0016 1636 HS.SPEC.EMI AIDE -

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND,DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

|  | PERIOD <br> EXPENDITURES |
| ---: | ---: |
| BUDGET | .00 |
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11-1125-000 11-1125-000-0601-02315-0017 1630 EL. COMP.TTL 1 SALAR 11-1125-000-0601-02315-0017 2130 EL.COMP.TTL 1 EMPLO 11-1125-000-0601-02315-0017 2820 EL.COMP.TTL 1 EMPLO 11-1125-000-0601-02315-0017 2830 EL.COMP.TTL 1 EMPLO 11-1125-000-0601-02315-0017 2920 EL.COMP.TTL 1 CASH 11-1125-000-0601-02315-0017 2840 EL.COMP.TTL 1 WORKM 11-1125-000-0601-02315-0017 3220 EL.COMP.TTL 1 WKSHO 11-1125-000-0601-02315-0017 5110 EL.COMP.TTL 1 TEACH 11-1125-000-0601-02315-0017 4220 EL.COMP.TTL 1 CONTR 11-1125-000-0601-02315-0017 6410 EL.COMP.TTL 1 NEW E 11-1125-000-6370-07262-0017 5110 MS ARRA TITLE TEACH 11-1125-000-6370-07262-0017 3220 MS ARRA TITLE WKSHO 11-1125-000-6370-07262-0017 2830 MS ARRA TITLE EMPLO 11-1125-000-6370-07262-0017 2820 MS ARRA TITLE EMPLO 11-1125-000-6370-07262-0017 1240 MS ARRA TITLE SALAR 11-1212-000-0601-02315-0017 1220 EL.COUN.TTL 1 SALAR 11-1212-000-0601-02315-0017 2820 EL. COUN.TTL 1 EMPL 11-1212-000-0601-02315-0017 2830 EL. COUN TTI 1 EMPIO 11-1212-000-0601-02315-0017 2920 EL. COUN.TTL 1 CASH E AID 11-1122-196-0202-02316-0016 2830 HS.SPEC.LRE EMPLOYE $11-1122-196-0202-02316-0016$
$11-1122-194-0202-02316-0016$
2830 HS. SPEC. LRE EMPLOYE $11-1122-194-0202-02316-0016$
$11-1122-194-0202-02316-0016$
1631 HS.SPEC.RES EMPLOYE $11-1122-194-0202-02316-0016$
$11-1122-194-0202-02316-0016$
2820 HS.SPEC.RES AIDE -
HPEC.RES EMPLOYE 11-1122-194-0202-02316-0016 1240 HS.SPEC.RES SALARY 11-1122-194-0202-02316-0016 6421 HS.SPEC.RES FURN/EQ 11-1122-194-0202-02316-0016 3221 HS.SPEC.RES TRAVEL 11-1122-194-0202-02316-0016 5991 HS.SPEC.RES MISC HS 11-1122-194-0202-02316-0016 5111 HS.SPEC.RES SUPPLIE 11-1122-170-0202-07262-0016 5110 HS.SPEC.VI TEACHING 11-1122-000-6380-07262-0016 5110 MS ARRA IDEA TEACHI 11-1122-000-6380-07262-0016 3220 MS ARRA IDEA WKSHOP 11-1122-000-6380-07262-0016 1240 MS ARRA IDEA SALARY 11-1122-000-6380-07262-0016 2820 MS ARRA IDEA EMPLOY 11-1122-000-6380-07262-0016 2130 MS ARRA IDEA EMPLOY 11-1122-000-6380-07262-0016 2830 MS ARRA IDEA EMPLOY 11-1122-194-0202-07262-0016 2820 MS.SPEC.RES EMPLOYE 11-1122-194-0202-07262-0016 2830 MS.SPEC.RES EMPLOYE 11-1122-194-0202-07262-0016 1240 MS.SPEC.RES SALARY TOTAL DEPARTMENT - SPECIAL EDUCATION
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| .00 | .00 |
| ---: | ---: |
| $8,334.89$ | .00 |
| .00 | .00 |
| 114.09 | .00 |
| $1,960.45$ | .00 |
| 637.64 | .00 |
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| .00 | .00 |
| .00 | .00 |
| $1,936.89$ | .00 |
| 449.31 | .00 |
| .00 | .00 |
| 140.35 | .00 |

ENCUMBRANCES
OUTSTANDING
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44.57
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| $11,597.58$ | $-11,597.58$ |
| .00 | .00 |
| 312.00 | -312.00 |
| 280.25 | $-2,680.25$ |
| 887.25 | -887.25 |
| .00 | .00 |
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| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
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| .00 | .00 |
| .00 | .00 |
| .00 | -612.29 |
| 612.29 | -149.78 |
| 149.78 | .00 |
| .00 | -31.199 |
| 31.19 | .00 |

AVAILABLE
BALANCE

SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

| BUDGET | PERIOD <br> EXPENDITURES | ENCUMBRANCES OUTSTANDING | YEAR TO DATE | AVAILABLE BALANCE |
| :---: | :---: | :---: | :---: | :---: |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 118.90 | . 00 | 198.88 | -198.88 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 373.26 | . 00 | 622.10 | -622.10 |
| . 00 | 1,555.92 | . 00 | 2,603.20 | -2,603.20 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 15,621.70 | . 00 | 19,694.52 | -19,694.52 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 1,593.25 | . 00 | 1,256.79 | -1,256.79 |
| . 00 | 5,184.21 | . 00 | 4,257.06 | -4,257.06 |
| . 00 | 14,424.15 | . 00 | 6,972.88 | -6,972.88 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 5,431.23 | . 00 | 9,052.05 | -9,052.05 |
| . 00 | 65.52 | . 00 | 866.26 | -866.26 |
| . 00 | 1,539.27 | . 00 | 1,539.27 | -1,539.27 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 60.00 | . 00 | 60.00 | -60.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 5,538.45 | . 00 | 9,230.75 | -9,230.75 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 1,354.68 | . 00 | 2,257.80 | -2,257. 80 |
| . 00 | 412.50 | . 00 | 683.76 | -683.76 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 35,603.26 | . 00 | 36,176.62 | -36,176.62 |
| . 00 | 3,929.90 | 160.00 | 7,876.66 | -8,036.66 |
| . 00 | 576.91 | . 00 | 576.91 | -576.91 |
| . 00 | 1,942.93 | . 00 | 1,942.93 | -1,942.93 |
| . 00 | 7,948.26 | . 00 | 7,948.26 | -7,948.26 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 2,197.08 | -2,197.08 |
| . 00 | . 00 | . 00 | 537.42 | -537.42 |
| . 00 | . 00 | . 00 | 159.90 | -159.90 |
| . 00 | 858.72 | . 00 | 858.72 | -858.72 |

11-1213-000-0601-02315-0017 3130 EL.NURSE.TTL 1 NURS 11-1226-000-0601-02315-0017 2920 EL.DIR.TTL 1 CASH I 11-1226-000-0601-02315-0017 2830 EL.DIR.TTL 1 EMPLOY 11-1226-000-0601-02315-0017 2130 EL.DIR.TTL 1 EMPLOY 11-1226-000-0601-02315-0017 2820 EL.DIR.TTL 1 EMPLOY 11-1226-000-0601-02315-0017 1160 EL.DIR.TTL 1 SALARY 11-1231-000-0601-02315-0017 3180 EL.BOE.TTL 1 AUDIT TOTAL DEPARTMENT - TITLE I

11-1125-000-0306-02315-0018 2920 EL.COMP.AR CASH IN 11-1125-000-0306-02315-0018 2840 EL.COMP.AR WORKMANS 11-1125-000-0306-02315-0018 2830 EL.COMP.AR EMPLOYER 11-1125-000-0306-02315-0018 2820 EL.COMP.AR EMPLOYEE 11-1125-000-0306-02315-0018 1240 EL.COMP.AR SALARY T 11-1125-000-0306-02315-0018 1630 EL.COMP.AR SALARY A 11-1125-000-0306-02315-0018 1290 EL.COMP.AR OTHER PR 11-1125-000-0306-02315-0018 2130 EL.COMP.AR EMPLOYEE 11-1125-000-0306-02315-0018 1637 EL.COMP.AR AIDE - S 11-1125-000-0306-02315-0018 1870 EL.COMP.AR SALARY-S 11-1125-000-0306-02315-0018 3220 EL.COMP.AR WKSHOPS 11-1125-000-0306-02315-0018 3227 EL.COMP.AR TRAVE \& 11-1125-000-0306-02315-0018 5110 EL.COMP.AR TEACHING 11-1125-000-0306-02315-0018 5117 EL.COMP.AR TEACHING 11-1125-000-0306-02315-0018 5118 EL.COMP.AR STUDENT 11-1125-000-0306-02315-0018 6410 EL.COMP.AR NEW EQUI 11-1125-000-0306-02315-0018 5990 EL. COMP.AR MISC. SU 11-1125-000-0306-02315-0018 6417 EL.COMP.AR EQUIP/FU 11-1125-000-0306-02316-0018 1290 HS.COMP.AR OTHER PR 11-1125-000-0306-02316-0018 $11-1125-000-0306-02316-0018$ 1240 HS.COMP.AR SALARY T 11-1125-000-0306-02316-0018 2820 HS.COMP.AR EMPLOYEE 11-1125-000-0306-02316-0018 283 HS. NUMP.AR EMP

TOTAL DEPARTMENT - AT RISK

11-1221-000-0764-02315-0019 3120 EL.TITLE II A EMPLO 11-1221-000-0764-02315-0019 2830 EL.TITLE II A EMPLO 11-1221-000-0764-02315-0019 2820 EL.TITLE II A EMPLO 11-1221-000-0764-02315-0019 1240 EL.TITLE II A SALAR 11-1221-000-0764-02315-0019 6410 EL.TITLE II A NEW E 11-1221-000-0764-02315-0019 5110 EL.TITLE II A TEACH 11-1221-000-0764-02316-0019 1240 HS. TIILE II A SALAR 11-1221-000-0764-02316-0019 2830 HS TITIE IT A EMPIO 11-1221-000-0764-02316-0019 3120 HS.TITLE II A EMPLO

SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND,DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

BUDGET
11-1221-000-0764-07262-0019 3120 MS.TITLE II A EMPLO TOTAL DEPARTMENT - TITLE II TEACHER TRAININ

11-1125-000-0341-02315-0020 2840 EL.COMP.SS WORKMANS 11-1125-000-0341-02315-0020 2830 EL.COMP.SS EMPLOYER 11-1125-000-0341-02315-0020 2820 EL.COMP.SS EMPLOYEE 11-1125-000-0341-02315-0020 2130 EL.COMP.SS EMPLOYEE 11-1125-000-0341-02315-0020 1240 EL.COMP.SS SALARY T 11-1125-000-0341-02315-0020 1630 EL.COMP.SS SALARY A 11-1125-000-0341-02315-0020 5110 EL.COMP.SS TEACHING 11-1125-000-0341-02315-0020 3220 EL.COMP.SS WKSHOPS/ 11-1125-000-0341-02315-0020 6410 EL.COMP.SS NEW EQUI 11-1226-000-0341-02315-0020 1160 EL.DIR.SS SALARY SC 11-1226-000-0341-02315-0020 2820 EL.DIR.SS EMPLOYEE 11-1226-000-0341-02315-0020 2830 EL.DIR.SS EMPLOYER 11-1261-000-0341-02315-0020 5790 EL.OPER.SS TRANSPOR 11-1271-000-0341-02315-0020 2830 EL.TRANS.SS EMPLOYE 11-1271-000-0341-02315-0020 2820 EL.TRANS.SS EMPLOYE 11-1271-000-0341-02315-0020 1610 EL.TRANS.SS SALARY TOTAL DEPARTMENT - SUMMER SCHOOL

11-1125-000-0307-02315-0021 1630 EL.COMP.BILING SALA 11-1125-000-0307-02315-0021 2820 EL.COMP.BILING EMPI 11-1125-000-0307-02315-0021 2130 EL.COMP.BILING EMPL 11-1125-000-0307-02315-0021 2830 EL.COMP.BILING EMPL 11-1125-000-0307-02315-0021 3220 EL.COMP.BILING WKSH 11-1125-000-0307-02315-0021 5110 EL.COMP.BILING TEAC TOTAL DEPARTMENT - BILINGUAL

11-1125-000-0768-02315-0022 2820 EL.TITLE.VI EMPLOYE 11-1125-000-0768-02315-0022 2830 EL.TITLE.VI EMPLOYE 11-1125-000-0768-02315-0022 2130 EL.TITLE.VI EMPLOYE 11-1125-000-0768-02315-0022 1290 EL.TITLE.VI OTHER P TOTAL DEPARTMENT - TITLE VI RURAL

11-1212-000-0000-02315-0025 1220 EL.COUN SALARY COUN 11-1212-000-0000-02315-0025 2820 EL.COUN EMPLOYEE RE 11-1212-000-0000-02315-0025 2130 EL.COUN EMPLOYEE IN 11-1212-000-0000-02315-0025 2830 EL. COUN EMPLOYER SO 11-1212-000-0000-02315-0025 2920 EL.COUN CASH IN 11-1212-000-0000-02315-0025 5120 EL.COUN TESTING SUP
PERIOD
EXPENDITURES EXPENDITURES
$5,400.00$
$20,656.72$
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148.31
474.18
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$1,938.60$
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79.67
253.78
$1,041.61$
$3,936.15$
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553.53
173.13

2,263.02
2,989.68

3,486.38
808.73
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252.67
252.67
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ENCUMBRANCES OUTSTANDING

5,659.00
5,819.00

YEAR TO DATE

## EXP

$7,937.00$
$30,034.88$

AVATLABLE
BALANCE
$-13,596.00$ $-35,853.88$
.00
185.39
592.73
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$2,423.25$
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96.72
308.30
$1,264.49$
$4,870.88$

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-185.39

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-592.73
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922.55
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288.5
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3,771.7
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$-3,771.70$
4,982.80
$-1,102.08$
1,102. 0
269.55
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56.24
56.24
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-269.55
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-56.24
-56.24
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MADISON SCHOOL DISTRICT
DETAIL EXPENDITURE STATUS REPORT

SELECTION CRITERIA: orgn.fund=' $11^{\prime \prime}$
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND, DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAI FUND

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11-1212-000-0000-02316-0025 5120 HS.COUN TESTING SUP 11-1212-000-0000-02316-0025 5910 HS.COUN OFFICE SUPP 11-1212-000-0000-02316-0025 3220 HS.COUN WKSHOPS/CON 11-1212-000-0000-02316-0025 6410 HS.COUN NEW EQUIP/F 11-1212-000-0000-02316-0025 2990 HS.COUN SICK DAY RE 11-1212-000-0000-02316-0025 2920 HS.COUN CASH IN LIE 11-1212-000-0000-02316-0025 2830 HS.COUN EMPLOYER SO 11-1212-000-0000-02316-0025 2820 HS. COUN EMPLOYEE RE 11-1212-000-0000-02316-0025 2130 HS.COUN EMPLOYEE IN 11-1212-000-0000-02316-0025 1220 HS.COUN SALARY COUN 11-1212-000-0000-02316-0025 1620 HS.COUN SALARY-SECR 11-1212-000-0000-07262-0025 1220 MS.COUN SALARY COUN 11-1212-000-0000-07262-0025 2130 MS.COUN EMPLOYEE IN 11-1212-000-0000-07262-0025 2820 MS.COUN EMPLOYEE RE 11-1212-000-0000-07262-0025 2830 MS.COUN EMPLOYER SO 11-1219-000-0000-02315-0025 2830 EL.NOON EMPLOYER SO 11-1219-000-0000-02315-0025 1660 EL.NOON SAL SUPVR-I 11-1219-000-0000-02315-0025 2820 EL.NOON EMPLOYEE RE 11-1219-000-0000-02316-0025 1660 HS.NOON SAL SUPVR-I 11-1219-000-0000-02316-0025 2830 HS.NOON EMPLOYER SO 11-1219-000-0000-02316-0025 2820 HS.NOON EMPLOYEE RE 11-1221-000-0000-02315-0025 5110 EL.INSER TEACHING S 11-1221-000-0000-02316-0025 5110 HS.INSER TEACHING S TOTAL DEPARTMENT - SUPPORT SERVICES PUPIL

11-1222-000-0000-02315-0026 5310 EL.LIB LIBRARY BOOK 11-1222-000-0000-02315-0026 6410 EL.LIB NEW EQUIP/FU 11-1222-000-0000-02315-0026 5990 EL.LIB MISC. SUPPLI 11-1222-000-0000-02315-0026 3220 EL. LIB REPAIRS/MAIN 11-1222-000-0000-02315-0026 2830 EL. LIB EMPLOYER SOC 11-1222-000-0000-02315-0026 2130 EL.LIB EMPLOYEE INS 11-1222-000-0000-02315-0026 2820 EL.LIB EMPLOYEE RET 11-1222-000-0000-02315-0026 1630 EL.LIB EMPLOYEE RE 11-1222-000-0000-02315-0026 1630 EL.LIB SALARY AIDE 11-1222-000-0000-02316-0026 1230 HS.LIB SALARY LIBRA 11-1222-000-0000-02316-0026 1230 HS.LIB SALARY LIBRA 11-1222-000-0000-02316-0026 2130 HS. LIB EMPLOYEE INS 11-1222-000-0000-02316-0026 2210 HS. LIB EARLY RETIRE 11-1222-000-000-02316-0026 2830 HS.LIB EMPLOYER SOC 11-1222-000-0000-02316-0026 2920 HS LIB CASH IN TEU 11-1222-000-000-02316-0026 2920 HS. LIB CASH IN LIEU 11-1222-000-0000-02316-0026 4120 HS LIB REPAIPS/MAIN 11-1222-000-0000-02316-0026 5990 HS. IB MISC. SUPPII 11-1222-000-0000-02316-0026 5310 HS. LIB LIBRARY BOOK


ENCUMBRANCES OUTSTANDING

YEAR TO DATE
EXP

AVAILABLE
BALANCE $-17,662.50$ .50
.00

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-11,002.00 \\
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$-1,149.18$
$-3,624.39$
$-855.49$
-13,040.00
-2,781. 32
-262.29
.01
-64.14
$-12.52$
.00
.00
.00
.00
.00
.00
.00
.00
$40,879.70$
$-40,879.70$

| .00 | .00 |
| ---: | ---: |
| .00 | .00 |
| .00 | -367.05 |
| .00 | .00 |
| .00 | .00 |
| 235.88 | -235.88 |
| .00 | .00 |
| 754.12 | -754.12 |
| $3,783.04$ | $-3,783.04$ |
| .00 | .00 |
| $1,153.85$ | $-1,153.85$ |
| .00 | .00 |
| .00 | .00 |
| 88.27 | -88.27 |
| 282.23 | -282.23 |
| .00 | .00 |
| .00 | -22.00 |
| 22.44 | -209.02 |
| 209.02 | $-1,142.61$ |

SELECTION CRITERIA: orgn.fund=' 11
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

|  | PERIOD |
| :---: | :---: |
| BUDGET | EXPENDITURES |

ENCUMBRANCES
OUTSTANDING
.00
.00
$17,337.08$
784.22
$2,576.73$
$10,534.58$
$31,232.61$
.00
.00
.00
.00
.00
.00
.00
$4,659.20$
$1,762.57$
$4,314.69$
$3,733.50$
$15,653.01$
$22,973.26$
.00
.00
319.11
180.00
.00
.00
.00
$2,622.96$
$12,717.54$
951.84
.00
$6,174.14$
.00
$1,582.17$
538.93
$7,053.25$
$85,236.17$
.00
1,509.66
.00
.00

| .00 | .00 |
| ---: | ---: |
| .00 | .00 |
| .00 | 8.058 .30 |

8,058.30
00
00 0

11-1293-000-0000-02316-0027 5110 ATHLETIC TEACHING S 11-1293-000-0000-02316-0027 3110 ATHLETIC PURCHASED 11-1293-000-0000-02316-0027 2830 ATHLETIC EMPLOYER S 11-1293-000-0000-02316-0027 2820 ATHLETIC EMPLOYEE R 11-1293-000-0000-02316-0027 1560 ATHLETIC COACH SALA TOTAL DEPARTMENT - ATHLETIC

11-1231-000-0000-00000-0028 3180 BUSINESS OFFICE AUD 11-1232-000-0000-00000-0028 3220 SUPER WKSHOPS/CONF 11-1232-000-0000-00000-0028 3170 SUPER LEGAL SERVICE 11-1232-000-0000-00000-0028 3190 SUPER UNEMPLOYMENT 11-1232-000-0000-00000-0028 3191 SUPER BOARD EXPENSE 11-1232-000-0000-00000-0028 2920 SUPER CASH IN LIEU 11-1232-000-0000-00000-0028 2990 SUPER SICK DAY REIM 11-1232-000-0000-00000-0028 2820 SUPER EMPLOYEE RETI 11-1232-000-0000-00000-0028 2830 SUPER EMPLOYER SOCI 11-1232-000-0000-00000-0028 1390 SUPER SALARY-ADMIN 11-1232-000-0000-00000-0028 1620 SUPER SALARY-SECR 11-1232-000-0000-00000-0028 1110 SUPER SALARY SUPERI 11-1232-000-0000-00000-0028 2130 SUPER EMPLOYEE INSU 11-1232-000-0000-00000-0028 4910 SUPER SALARY ELECTI 11-1232-000-0000-00000-0028 4220 SUPER CONTRACT SERV 11-1232-000-0000-00000-0028 5990 SUPER MISC. SUPPLIE 11-1232-000-0000-00000-0028 5910 SUPER OFFICE SUPPLI 11-1232-000-0000-00000-0028 8220 SUPER PAYMT TO ANOT 11-1232-000-0000-00000-0028 6410 SUPER NEW EQUIP/FUR 11-1232-000-0000-00000-0028 7410 SUPER DUES/CHAUFFEU 11-1252-000-0000-00000-0028 2820 ACCT EMPLOYEE RETIR 11-1252-000-0000-00000-0028 2820 ACCT EMPLOYEE RETIR 11-1252-000-0000-00000-0028 1310 ACCT SALARY-ACCOUNT 11-1252-000-0000-00000-0028 2830 ACCT EMPLOYER SOCIA 11-1257-000-0000-00000-0028 3610 PRINT PRINTING/BIND 11-1259-000-0000-00000-0028 7610 BUSINESS TAXES ABAT 11-1259-000-0000-00000-0028 7210 BUSINESS INTEREST S 11-1289-000-0000-00000-0028 2830 TECH EMPLOYER SOCIA 11-1289-000-0000-00000-0028 1590 TECH SAIARY OTHER T TOTAL DEPARTMENT - GENERAL ADMIN/BUSINESS

YEAR TO DATE EXP

AVATLABLE BALANCE .00
$-8,038.51$
6,528.85

| .00 | .00 |
| ---: | ---: |
| .00 | .00 |
| $17,337.08$ | $-17,337.08$ |
| 384.37 | -384.37 |
| $1,365.55$ | $-1,365.55$ |
| $5,583.00$ | $-5,583.00$ |
| $24,670.00$ | $-24,670.00$ |


| .00 | .00 |
| ---: | ---: |
| .00 | -160.00 |
| $1,930.12$ | $-1,930.12$ |
| 480.00 | -480.00 |
| .00 | .00 |
| .00 | .00 |
| .00 | .00 |
| $5,957.26$ | $-5,957.26$ |
| $2,370.53$ | $-2,370.53$ |
| $7,191.15$ | $-7,191.15$ |
| $6,163.88$ | $-6,163.88$ |
| $18,755.01$ | $-18,755.01$ |
| $38,988.67$ | $-38,988.67$ |
| .00 | .00 |
| 46.84 | -46.84 |
| 533.38 | -533.38 |
| 303.77 | .506 .86 |
| .00 | .00 |
| .00 | .00 |
| $2,221.00$ | $-2,221.00$ |
| $4,371.60$ | $-4,371.60$ |
| $21,195.90$ | $-21,195.90$ |
| $1,585.92$ | $-1,585.92$ |
| 354.30 | -354.30 |
| $6,174.14$ | $-6,174.14$ |
| .00 | .00 |
| $2,598.69$ | $-2,598.69$ |
| 876.53 | -876.53 |
| $11,474.35$ | $-11,474.35$ |
| $133,573.04$ | $-133,936.13$ |

SELECTION CRITERIA: orgn.fund=' 11
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND, DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

SELECTION CRITERIA: orgn.fund=' 11
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND,DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

MADISON SCHOOL DISTRICT DETAIL EXPENDITURE STATUS REPORT

| BUDGET | PERIOD <br> EXPENDITURES | ENCUMBRANCES OUTSTANDING | YEAR TO $\begin{array}{r}\text { DATE } \\ \text { EXP }\end{array}$ | AVAILABLE BALANCE |
| :---: | :---: | :---: | :---: | :---: |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 456.30 | . 00 | 1,673.10 | -1,673.10 |
| . 00 | 110.56 | . 00 | 402.59 | -402.59 |
| . 00 | 34.90 | . 00 | 127.97 | -127.97 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 601.76 | 10.73 | 2,282.25 | -2,292.98 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 1,573.49 | . 00 | 3,660.24 | -3,660.24 |
| . 00 | . 00 | . 00 | 200.00 | -200.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 254.10 | . 00 | 1,221.96 | -1,221.96 |
| . 00 | . 00 | . 00 | 800.03 | -800.03 |
| . 00 | . 00 | . 00 | 72.79 | -72.79 |
| . 00 | 332.33 | . 00 | 1,616.31 | -1,616.31 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 2,514.83 | -2,514.83 |
| . 00 | 272.88 | . 00 | 539.24 | -539.24 |
| . 00 | 5,579.59 | . 00 | 10,827.05 | -10,827.05 |
| . 00 | 2,948.73 | . 00 | 3,930.38 | -3,930.38 |
| . 00 | 9,313.87 | . 00 | 12,687.04 | -12,687.04 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 6,939.00 | -6,939.00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 18.40 | . 00 | 5,322.79 | -5,322.79 |
| . 00 | 26,445.94 | . 00 | 34,876.50 | -34,876.50 |
| . 00 | 3,776.93 | . 00 | 6,361.55 | -6,361.55 |
| . 00 | 8,788.80 | . 00 | 12,128.40 | -12,128.40 |
| . 00 | . 00 | 305.09 | 2,794.47 | -3,099.56 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | 59,305.06 | 305.09 | 106,492.58 | -106,797.67 |
| . 00 | . 00 | . 00 | . 00 | . 00 |
| . 00 | . 00 | . 00 | 12.10 | -12.10 |
| . 00 | . 00 | . 00 | 1,966.35 | -1,966.35 |
| . 00 | 188.22 | . 00 | 258.50 | -258.50 |

SELECTION CRITERIA: orgn.fund='11'
ACCOUNTING PERIOD: $2 / 13$

SORTED BY: FUND,DEPARTMENT, FUNCTION
TOTALED ON: FUND,DEPARTMENT
PAGE BREAKS ON: FUND
FUND - 11 - GENERAL FUND

11-1271-000-0000-00000-00335730 TRANS VEHICLE REPAI 11-1271-000-0000-00000-0033 5510 TRANS HEATING GAS $11-1271-000-0000-00000-00334130$ TRANS BUS MECHANIC
$11-1271-000-0000-00000-00334230$ TRANS CONTRACTED SE 11-1271-000-0000-00000-0033 4230 TRANS CONTRACTED SE $11-1271-000-0000-00000-00333930$ TRANS TRANSPORTATIO
$11-1271-000-0000-00000-00336510$ TRANS NEW VEHICLES $11-1271-000-0000-00000-00336510$ TRANS NEW VEHICLES
$11-1271-000-0000-00000-00336610$ TRANS SCHOOL BUS PU $11-1271-000-0000-00000-00336610$ TRANS SCHOOL BUS PU
$11-1271-000-0000-00000-00337410$ TRANS DUES/CHAUFFEU $11-1271-000-0000-00000-00337410$ TRANS DUES/CHAUFFEU
$11-1271-000-0000-00000-0033$
1630 TRANS SALARY AIDE $11-1271-000-0000-00000-0033$
$11-1271-000-0000-00000-0033$
1610 11-1271-000-0000-00000-0033 1610 TRANS SALARY VEHICL 11-1271-000-0000-00000-0033 1550 TRANS SALARY - MAI $11-1271-000-0000-00000-00331611$ TRANS SALARY-EXTRA
$11-1271-000-0000-00000-00331620$ TRANS SALARY-SECR $11-1271-000-0000-00000-00331620$ TRANS SALARY-SECR
$11-1271-000-0000-00000-0033$
1170 TRANS SALARY SUPVR-11-1271-000-0000-00000-0033 1170 TRANS SALARY SUPVR
 11-1271-000-0000-00000-0033 2990 TRANS SICK DAY REIM 11-1271-000-0000-00000-0033 3192 TRANS PHYSICALS 11-1271-000-0000-00000-0033 3220 TRANS WKSHOPS/CONF 11-1271-000-0000-00000-0033 2830 TRANS EMPLOYER SOCI 11-1271-000-0000-00000-0033 2820 TRANS EMPLOYEE RETI TOTAL DEPARTMENT - TRANSPORTATION

11-1621-000-0000-00000-0040 2830 MODFUND EMPLOYER SO 11-1621-000-0000-00000-0040 2820 MODFUND EMPLOYEE RE 11-1621-000-0000-00000-0040 8110 MODFUND ATHLETIC 11-1633-000-0000-00000-0040 8110 MODFUND DEBT ATHLET 11-1641-000-0000-00000-0040 8110 MODFUND B\&S ATHLETI TOTAL DEPARTMENT - MODICATIONS

TOTAL FUND - GENERAL FUND
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PERIOD
EXPENDITURES
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438.80
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322.52
976.01

50,697.86
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$1,194,265.41$
$1,194,265.41$

ENCUMBRANCES OUTSTANDING

YEAR TO DATE AVAILABLE
BALANCE
-222. 50
$-74.40$
.00
.00
.00
$-44,959.00$
$-135.00$
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438.80
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$-6,361.55$
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$-312.00$
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520.26
$-1,555.81$
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.00
$1,018,181.66-1,099,627.69$
$1,018,181.66-1,099,627.69$

## Madison School District <br> 2012-2013 <br> SEPTEMBER

| Vendor | Check \# | Amount |  |
| :--- | :--- | :--- | :--- |
| Total Sinking Fund |  |  | $\$ 0.00$ |


| Vendor | Check \# | Amount |  |
| :--- | :---: | :---: | :--- |
|  |  |  |  |
| Slusarski | 1014 | $34,317.00$ |  |
| Haynes Construction | 1015 | $64,315.00$ |  |
| Brescol Brothers | 1016 | $71,955.96$ |  |
| Henry Gurtzweiler | 1017 | $64,102.50$ |  |
| Adrian Mechanical | 1018 | $28,080.00$ |  |
| MB Electric LLC | 1019 | $38,700.00$ |  |
|  |  |  |  |
|  |  |  | $\$ 301,470.46$ |

FUND - 11 - GENERAL FUND


| -DESCRIPTION------- | AMOUNT |
| :---: | :---: |
| AASKU-06, AMINO ACID STAR | 288.00 |
| WK-06 3-D WATER KIT, 6-C | 232.00 |
| ESTIMATED SHIPPING/HANDLI | 20.00 |
|  | 540.00 |
| COMPRESSOR WORK | 393.00 |
| REPLACE RTU\#5 GYM | 29,095.00 |
|  | 29,488.00 |
| C1851 HS COPIER | 40.80 |
| BH431LL/A BNDL IPAD 32GB | 13,160.00 |
| MC706LL/A IPAD WIFI 32 GB | 2,396.00 |
| S4745LL/A APPLECARE+ FOR | 396.00 |
| H3635LL/A BRETFORD POWERS | 2,599.95 |
| MD223LL/A MBAIR 11.6 | 949.00 |
| S3130LL/A APP FOR MB AIR/ | 183.00 |
|  | 19,683.95 |
| FP0911P 9"-11" VAC PAC PL | 114.00 |
| LF0445P 4"-5" VAC PAC PLA | 130.50 |
| EW0709F 7"-9" EARTHWORM U | 17.40 |
| EW0709J 7"-9" EARTHWORM U | 4.00 |
| Y202 APPLAUSE SYNTHETIC | 114.00 |
| Y203 APPLAUSE SYNTHETHIC | 36.00 |
| SOOOP PLAIN SHEEP BRAIN | 20.00 |
| ESTIMATED SHIPPING/HANDLI | 43.61 |
|  | 479.51 |
| PORTABLE TOILET | 81.50 |
| 173120 DROSOPHILA CULTUR | 26.25 |
| 173090 DROSOPHILA CULTUR | 14.00 |
| ESTIMATED SHIPPING/HANDLI | 8.95 |
|  | 49.20 |
| HP V1810-8G SWITCH | 155.00 |
| ESTIMATED SHIPPING/HANDLI | 10.17 |
| 1011898 MICROBOARDS QUIC | 580.00 |
| ESTIMATED SHIPPING/HANDLI | 17.53 |
| EPSON DC-11 DOCUMENT CAME | 199.00 |
| EPSON DC-11 DOCUMENT CAME | 200.00 |
| C2G TRULINK 2-PORT UXGA M | 21.00 |
| C2G TRULINK 2-PORT UXGA M | 21.00 |
| EPSON POWERLITE 95 PROJEC | 282.00 |
| EPSON POWERLITE 95 PROJEC | 282.00 |
| CHIEF CMA440 - MOUNTING K | 40.00 |
| CHIEF CMA440 - MOUNTING K | 40.00 |
| EPSON UNIVERSAL PROJECTOR | 36.00 |
| EPSON UNIVERSAL PROJECTOR | 36.00 |
| STARTECH.COM 50 FT COAX H | 15.00 |
| STARTECH.COM 50 FT COAX H | 15.00 |
| BELKIN 20' CAT5E OR CAT5 | 27.00 |
| BELKIN 10' CAT5E OR CAT5 | 7.00 |
| BELKIN 3' CAT5E OR CAT5 S | 12.00 |
| ESTIMATED SHIPPING/HANDLI | 1.83 |

FUND - 11 - GENERAL FUND


FUND - 11 - GENERAL FUND

| CHECK | NUMBER CASH ACCT | DATE ISSUED |  |  |  |  | ACCT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5210 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |
| 16205 | 9101 | 09/17/12 | 34940 | FOLLETT | LIBRARY | RESOURCES | 5310 |


| -------DESCRIPTION------- |  | AMOUNT |
| :---: | :---: | :---: |
| 0452 TR0 | A MONTH OF SUNDA | 14.49 |
| 0162 GP 1 | THE NAME OF THE | 14.49 |
| 31465W4 | NINE DAYS A QUEE | 11.51 |
| 0425MU7 | PANDEMONIUM | 15.34 |
| 07633J1 | PART OF ME : STO | 12.41 |
| 13405W8 | PEEPS : A NOVEL | 13.91 |
| 0080SJ3 | THE POWER OF SIX | 15.34 |
| 04374 Y7 | PURGE | 14.49 |
| 0416 SL8 | RAGE | 13.41 |
| $0315 \mathrm{MM1}$ | ROOM : A NOVEL | 16.91 |
| 31674 V 6 | THE SECRET OF SA | 12.61 |
| $0904 \mathrm{PB9}$ | SHINE | 11.81 |
| 39209W0 | SHUG | 10.91 |
| 0357DV4 | STAY | 14.21 |
| 0145QQ0 | STEAMPUNK! : AN | 19.59 |
| 15174U1 | THIRTEEN REASONS | 15.34 |
| 0186DV5 | TIMELESS | 13.41 |
| 0203WS0 | TRAPPED : HOW TH | 14.49 |
| $0478 \mathrm{RX4}$ | THE UNDERDOGS | 13.01 |
| $25666 \mathrm{Z1}$ | WAKE | 13.41 |
| 0494 JU7 | WHERE IT BEGAN | 14.49 |
| $0415 R R 3$ | WITCHES! : THE A | 14.46 |
| 29887UX | Z. REX | 13.01 |
| CATALOGING AND PROCESSING |  | 47.61 |
| 19284Q9 | BECAUSE OF WINN- | 105.03 |
| 36367B4 | HOLES | 122.58 |
| 35246 UX | HOOT | 122.58 |
| 18225L2 | THE LION, THE WI | 122.58 |
| 34395L1 | MRS. FRISBY AND | 122.58 |
| 0471 QR3 | NUMBER THE STARS | 122.58 |
| 10531T5 | TANGERINE | 77.85 |
| 29293N7 | THE THIEF LORD | 140.13 |
| $0448 \mathrm{BM1}$ | THE AUSLANDER | 17.99 |
| 0004 MR7 | THE BEGINNING OF | 15.34 |
| $0165 T V 4$ | BENEATH A METH M | 14.49 |
| 0186FM6 | THE BERLIN BOXIN | 15.34 |
| 0327DV8 | BETWEEN SHADES O | 13.91 |
| 0030TWX | BITTERBLUE | 17.04 |
| 0017EZ9 | BLESSED | 13.41 |
| $10407 \mathrm{Z3}$ | BROKEN SOUP | 14.49 |
| 0362BC8 | BRONXWOOD | 15.34 |
| 0235JU1 | THE CALLING | 15.34 |
| 0291WH7 | CHIME | 15.34 |
| 0021DTX | CLOCKWORK ANGEL | 15.01 |
| 0414 TR1 | CLOCKWORK PRINCE | 17.04 |
| 0294FX3 | CRUSH : THE THEO | 11.09 |
| 0020UT7 | THE CURSE OF THE | 14.21 |
| 0361 AC4 | THE DANGER BOX | 14.49 |
| 0231HJ1 | DEATH CLOUD | 14.49 |
| 0386FU0 | DELIRIUM | 14.21 |
| $28065 Y 7$ | THE DEMIGOD FILE | 11.06 |
| $0081 N V 1$ | A DIAMOND IN THE | 14.49 |
| 0379HY1 | DIVERGENT | 15.09 |
| 0115 SR7 | DUST \& DECAY | 15.34 |
| 0467 CW 5 | THE ENCHANTRESS | 16.19 |
| 0101FR1 | ENTHRALLED : PAR | 15.09 |

FUND - 11 - GENERAL FUND


| -DESCRIPTION------- | AMOUNT |
| :---: | :---: |
| 10166A3 THE EVER-AFTER B | 12.61 |
| 39462 G 8 FADE | 13.41 |
| 0102GY2 FAERIE WINTER | 13.41 |
| 0142PD8 FALLOUT | 16.19 |
| 0081SV8 THE FINAL FOUR | 14.49 |
| 0027UN2 FLAT BROKE : THE | 11.09 |
| 0407AU1 THE GATHERING | 14.21 |
| 0440LQ6 GOING UNDERGROUN | 16.99 |
| 0376DJ0 GONE | 14.21 |
| 10863R9 HARD HIT | 14.49 |
| 0374FVO HOW TO DRAW EXTR | 18.21 |
| 0101AS3 HOW TO SAVE A LI | 15.34 |
| 0478CD1 HUNGER | 13.41 |
| 25162U4 HURRICANE KATRIN | 23.95 |
| 0097DM9 I AM NUMBER FOUR | 15.09 |
| 0292JY8 INFINITY | 15.34 |
| $0045 \mathrm{JX2}$ INSURGENT | 15.34 |
|  | 1,991.84 |
| AUG 17 PEST CONTROL | 50.00 |
| MONTHLY UNEMPLOY | 240.00 |
| 1/2" BLACK SPIRAL BINDING | 19.30 |
| HOT LAMINATING FILM - REM | 290.40 |
|  | 309.70 |
| JOHN JACOBSON'S MUSIC EXP | 265.00 |
| LN - LETTERS AND NUMBERS | 1,301.50 |
| MPB - MY PRINTING BOOK WO | 1,027.50 |
| PP - PRINTING POWER WORKB | 856.25 |
| CH - CURSIVE HANDWRITING | 890.50 |
| DC - CAN-DO CURSIVE WORKB | 1,027.50 |
| ESTIMATED SHIPPING/HANDLI | 510.33 |
|  | 5,613.58 |
| SEWER CLEAN OUT | 125.00 |
| 9780547575278 HOLT MCDOUG | 810.00 |
| 9780547575308 HOLT MCDOUG | 498.00 |
| 9780547617237 HOLT MCDOUG | 75.00 |
| 9780547617244 HOLT MCDOUG | 50.00 |
| 9780547617268 HOLT MCDOUG | 75.00 |
| 9780547712529 HOLT MCDOUG | 91.10 |
| 9780547909011 HOLT MCDOUG | 825.00 |
| 9780547910222 HOLT MCDOUG | 550.00 |
| 9780547906133 HOLT MCDOUG | 825.00 |
| ESTIMATED SHIPPING/HANDLI | 143.92 |
| 15096269781111831066 STU | 1,250.00 |
| 15129199781133847601 STU | 2,025.00 |
| ESTIMATED SHIPPING/HANDLI | 344.00 |
| EXAM VIEW GENERATOR FOR O | 92.90 |
| ACTIVITY GENERATOR FOR ON | 91.10 |
| ESTIMATED SHIPPING/HANDLI | 9.57 |
| ESTIMATED SHIPPING/HANDLI | 9.75 |

FUND - 11 - GENERAL FUND
 $\qquad$
TOTAL CHECK

| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 5710 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 5990 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 5990 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 6410 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 3120 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 3610 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 6410 |
| 16213 | 9101 | 09/17/12 | 47396 | IMPREST FUND | 6450 |
| TOTAL CHECK |  |  |  |  |  |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| 16214 | 9101 | 09/17/12 | 71668 | J W PEPPER OF DETROIT | 6450 |
| TOTAL CHECK |  |  |  |  |  |
| 16215 | 9101 | 09/17/12 | 49580 | JEFFREY A STICKNEY, D.O., | 3192 |
| 16216 | 9101 | 09/17/12 | 50655 | K\&B ASPHALT SEALCOATING L | 4220 |
| 16216 | 9101 | 09/17/12 | 50655 | K\&B ASPHALT SEALCOATING L | 4220 |
| TOTAL CHECK |  |  |  |  |  |
| 16217 | 9101 | 09/17/12 | 50657 | KAGAN | 3120 |
| 16218 | 9101 | 09/17/12 | 15075 | KRISTAL BELL METHOD, CO | 5110 |
| 16218 | 9101 | 09/17/12 | 15075 | KRISTAL BELL METHOD, CO | 5110 |
| 16218 | TOTAL CHECK |  |  |  |  |
| 16219 | 9101 | 09/17/12 | 79062 | KRISTEN METEVIA | 3220 |
| 16220 | 9101 | 09/17/12 | 52499 | KURTZ BROS | 5110 |
| 16220 | 9101 | 09/17/12 | 52499 | KURTZ BROS | 5110 |
| TOTAL CHECK |  |  |  |  |  |
| 16221 | 9101 | 09/17/12 | 74784 | LEGACY PRINTING | 5910 |
| 16221 | 9101 | 09/17/12 | 74784 | LEGACY PRINTING | 5910 |
| 16221 | 9101 | 09/17/12 | 74784 | LEGACY PRINTING | 5990 |
| 16221 | 9101 | 09/17/12 | 74784 | LEGACY PRINTING | 5910 |
| TOTAL CHECK |  |  |  |  |  |
| 16222 | 9101 | 09/17/12 | 54772 | LENAWEE COUNTY SUPERINTEN | 7410 |
| 16223 | 9101 | 09/17/12 | 55432 | LENAWEE INTERMEDIATE SCHO | 8220 |
| 16223 | 9101 | 09/17/12 | 55432 | LENAWEE INTERMEDIATE SCHO | 8220 |


| AVERY OIL | 745.26 |
| :---: | :---: |
| D HARSH UNIFORM | 200.00 |
| S COX UNIFORM | 200.00 |
| MASCO FURNITURE | 250.00 |
| D DUSSEAU PD FOR MS | 300.00 |
| NEWSLETTER | 31.21 |
| MASCO FURNITURE | 115.00 |
| UT BAND DAY 2012 | 20.00 |
|  | 1,861.47 |
| 10089834 GOD REST YE MER | 107.25 |
| 10089837 GOD REST YE MER | 26.95 |
| 10070329 ONCE UPON A TIM | 104.50 |
| 10070330 ONCE UPON A TIM | 24.99 |
| 3142494 AND I LOVE HER - | 99.00 |
| 388173 ADOREMUS TE - SAT | 93.50 |
| 10284901 LOVE NEVER DIES | 19.99 |
| 10190259 WAFARIN' STRANG | 22.50 |
| 10190259 WAFARIN' STRANG | 115.00 |
| 10295077 WADE IN THE WAT | 107.25 |
| 10295078 WADE IN THE WAT | 26.95 |
| ESTIMATED SHIPPING/HANDLI | 26.99 |
|  | 774.87 |
| DRIVER EXAMS | 390.00 |
| SEAL COAT \& STRIPING | 2,583.00 |
| CRACK FILLING ASPHALT | 2,900.00 |
|  | 5,483.00 |
| MATERIALS FOR 100 | 1,000.00 |
| AWAY IN THE MANGER | 25.00 |
| JOY TO THE WORLD | 25.00 |
| SILENT NIGHT (CHRISTMAS) | 25.00 |
|  | 75.00 |
| FUEL FOR CONFERENCE | 50.01 |
| 02164 MY PRINTWRITE DRAW | 71.50 |
| 02155 MY PRINTWRITE DRAW | 16.00 |
| ESTIMATED SHIPPING/HANDLI | 8.95 |
|  | 96.45 |
| LETTERHEAD | 62.16 |
| LETTERHEAD | 62.16 |
| BUS SAFETY FLYERS | 124.02 |
| LETTERHEAD | 124.33 |
|  | 372.67 |
| 12-13 DUES | 100.00 |
| 12 SUMMER TAX COLLECT | 77.19 |
| CAPITAL FEE JULY-SEPT | 247.61 |

FUND - 11 - GENERAL FUND
CHECK NUMBER CASH ACCT DATE ISSUED $\qquad$ ACCT

| 16223 | 9101 | 09/17/12 |
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| 16223 | 9101 | 09/17/12 |
| 16223 | 9101 | 09/17/12 |
| 16223 | 9101 | 09/17/12 |
| 16223 | 9101 | 09/17/12 |
| 16223 | 9101 | 09/17/12 |
|  | TOTAL CHECK |  |
| 16224 | 9101 | 09/17/12 |
| 16224 | 9101 | 09/17/12 |
| 16224 | 9101 | 09/17/12 |
| 16224 | 9101 | 09/17/12 |
|  | TOTAL CHECK |  |
| 16225 | 9101 | 09/17/12 |
| 16226 | 9101 | 09/17/12 |
| 16227 | 9101 | 09/17/12 |
| 16228 | 9101 | 09/17/12 |
| 16228 | 9101 | 09/17/12 |
| 16228 | 9101 | 09/17/12 |
| 16228 | 9101 | 09/17/12 |
|  | TOTAL CHECK |  |
| 16229 | 9101 | 09/17/12 |
| 16229 | 9101 | 09/17/12 |
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| LENAWEE | INTERMEDIATE | SCHO | 8220 |
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| LENAWEE | INTERMEDIATE | SCHO | 8220 |
| LENAWEE | INTERMEDIATE | SCHO | 8220 |
| LENAWEE | INTERMEDIATE | SCHO | 8220 |
| LENAWEE | INTERMEDIATE | SCHO | 8220 |
| LENAWEE | INTERMEDIATE | SCHO | 8220 |

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MELLOCRAFT
MERCY MEMORIAL HOSPITAL

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MITCHELL WELDING COMPANY 5980
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$\begin{array}{ll}122407 \text { - RULER, 12", PLA } \\ 5110 & 120890 \text { DESCRIPTION: POLY }\end{array}$
110120894 DESCRIPTION: POLY
120895 DESCRIPTION: POLY
110120897 DESCRIPTION: POLY
5110120897 DESCRIPTION: POLY
$5110 \quad 120899$ DESCRIPTION: POLY
-_------DESCRIPTION--------

AMOUNT
247.62
247.62

1,236.12 1,238.08 1,238.08 1,238.09 5,770.41
10.00
10.00
10.00
15.50
45.50
137.96
78.00
158.88
160.00
31.21
35.63
21.59
248.43
12.16
11.34
11.60
63.00
32.40
8.22
96.12
42.84
21.00
131.34
25.56
25.56
13.92
232.20
232.20
22.50
22.50
97.50
22.95
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34.20
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26.75
5.35
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11.70
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42.22

1,097.42


FUND - 11 - GENERAL FUND

| CHECK NUMBER | CASH ACCT | DATE ISSUED |  | VENDOR |  | ACCT | -------DESCRIPTION------- | AMOUNT |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5910 | ITEM \# 901-21975 SHARPIE® | 9.01 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121129 HANGING FOLDER, LE | 2.73 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121132 FILE FOLDER MANILA | 8.24 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121157 GLUE STICK CLASSPA | 22.47 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121491 CORRECTION FLUID E | 1.46 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121507 EASEL PAD 2/BOX | 10.17 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121517 INDEX CARDS 3X5 11 | 2.60 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121530 LABELS, $1000 /$ BOX | 4.50 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 122160 PENS, STICK BLUE 1 | 3.70 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 122512 BOOK TAPE 2 X 15 Y | 15.78 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 122058 COMPOSITION BOOK 1 | 22.80 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | REMC BID ITEM 121468 CRAY | 90.46 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | REMC BID ITEM 121517 INDE | 1.56 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121130 DESCRIPTION: HANG | 4.44 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121131 DESCRIPTION: FILE | 15.48 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121433 DESCRIPTION: MARK | 28.10 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121479 DESCRIPTION: MARK | 90.16 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121517 DESCRIPTION: INDE | . 78 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121530 DESCRIPTION: LABE | 4.50 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121722 DESCRIPTION: WATE | 15.90 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 122512 DESCRIPTION: BOOK | 63.12 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 122529 DESCRIPTION: TAPE | 28.12 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121132740139 MANILLA FOL | 16.48 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121491 WOFQD12 BIC WHITE | 11.68 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121518313 X 5 INDEX CAR | 29.90 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 120957 JV35208 EZ GRADER | -4.12 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 120957 JV35208 EZ GRADER | 4.12 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 120957 JV35208 EZ GRADER | 4.12 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121114 WW10ES ENVELOPE \#1 | 5.40 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 121131740137 MANILLA FIL | 3.87 |
| 16235 | 9101 | 09/17/12 | 74940 | QUILL CORPORATION |  | 5110 | 12140322478 FLIP CHART M | 14.60 |
| TOTAL CHECK |  |  |  |  |  |  |  | 664.34 |
| 16236 | 9101 | 09/17/12 | 76014 | REALLY GOOD STUFF, INC |  | 5110 | 302216 DESKTOP POCKET CHA | 49.97 |
| 16236 | 9101 | 09/17/12 | 76014 | REALLY GOOD STUFF, INC |  | 5110 | ESTIMATED SHIPPING/HANDLI | 8.95 |
| TOTAL CHECK |  |  |  |  |  |  |  | 58.92 |
| 16237 | 9101 | 09/17/12 | 75960 | RENAISSANCE LEARNING, | INC | 5110 | 500 AR ENTERPRISE | 2,210.00 |
| 16237 | 9101 | 09/17/12 | 75960 | RENAISSANCE LEARNING, | INC | 5110 | 1 HOSTING FEE | 499.00 |
| 16237 | 9101 | 09/17/12 | 75960 | RENAISSANCE LEARNING, | INC | 5110 | 500 SR SERVICE | 515.00 |
| TOTAL CHECK |  |  |  |  |  |  |  | 3,224.00 |
| 16238 | 9101 | 09/17/12 | 10466 | ROCHESTER 100 INC. |  | 5110 | 8004 4-POCKET NICKY'S FOL | 285.60 |
| 16239 | 9101 | 09/17/12 | 78064 | SAFETY SYSTEMS INC |  | 4220 | QUARTERLY | 525.00 |
| 16240 | 9101 | 09/17/12 | 79540 | SCHOLASTIC BOOK CLUBS | INC | 5210 | S MILDENSTEIN ORDER | 62.90 |
| 16240 | 9101 | 09/17/12 | 79540 | SCHOLASTIC BOOK CLUBS | INC | 5210 | S MILDENSTEIN ORDER | 75.95 |
| 16240 | 9101 | 09/17/12 | 79540 | SCHOLASTIC BOOK CLUBS | INC | 5210 | S MILDENSTEIN ORDER | 26.99 |
| 16240 | 9101 | 09/17/12 | 79540 | SCHOLASTIC BOOK CLUBS | INC | 5210 | S MILDENSTEIN ORDER | 39.98 |
| TOTAL CHECK |  |  |  |  |  |  |  | 205.82 |
| 16241 | 9101 | 09/17/12 | 79704 | SCHOLASTIC MAGAZINES |  | 5210 | SCHOLASTIC NEWS - 5TH GRA | 609.00 |
| 16241 9101 TOTAL CHECK ${ }^{\text {a }}$ |  |  | 79704 | SCHOLASTIC MAGAZINES |  | 5210 | ESTIMATED SHIPPING/HANDLI | 60.90 |
|  |  |  |  |  |  |  |  | 669.90 |

FUND - 11 - GENERAL FUND


|  | -DESCRIPTION- | ---- | AMOUNT |
| :---: | :---: | :---: | :---: |
| 120845 | DESCRIPTION: | BIND | 16.20 |
| 120873 | DESCRIPTION: | PORT | 7.44 |
| 121382 | DESCRIPTION: | MARK | 16.92 |
| 121548 | DESCRIPTION: | PAPE | . 40 |
| 121596 | DESCRIPTION: | SHEE | 1.59 |
| 121604 | DESCRIPTION: | STAP | . 38 |
| 121854 | DESCRIPTION: | CONS | 1.89 |
| 122171 | DESCRIPTION: | PENS | . 57 |
| 122173 | DESCRIPTION: | PENS | 2.28 |
| 122410 | DESCRIPTION: | RULE | 1.70 |
| 122417 | DESCRIPTION: | METE | 4.62 |
| 122422 | DESCRIPTION: | SELF | . 91 |
| 122423 | DESCRIPTION: | SELF | 1.81 |
| 122533 | DESCRIPTION: | TAPE | . 68 |
|  |  |  | 57.39 |

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VOID: MULTI STUB CHECK
120838 THREE RING BINDER 120868 PORTFOLIO BINDERS 120867 PORTFOLIO BINDERS 120880 PORTFOLIO BINDERS 120876 PORTFOLIO VINDER 2 120875 PORTFOLIO BINDER 2 120779 GLITTER RED 120778 GLITTER SILVER 120777 GLITTER MULTICOLOR 121954 CONST. PAPER WHITE 121033 CRAYONS REG. BULK 121036 CRAYON REG. BULK W 9-085782-030 BEADING THRE 9-085887-030 BRIGHT HUES 9-250920-030 STAR OF THE 9-081536-030 WORD FAMILIE 9-077450-030 ALPHABET CEN 9-084437-030 VERTICAL PEN 9-407424-030 BIG HUGE SHA 9-304656-030 DON' T SPILL 9-1329448-030 BIG BOX OF 9-084907 SCHOOL SMART STA 9-084909 SCHOOL SMART STA DESCRIPTION: DRAWING CHAL DESCRIPTION: GLUE STICKS DESCRIPTION: CONSTRUCTION DESCRIPTION: GRAPH PAPER, DESCRIPTION: PROTRACTOR, ESCRIPTION: PROTRACTOR,

FUND - 11 - GENERAL FUND
CHECK NUMBER CASH ACCT

DATE ISSUED $\qquad$

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| 5110 | 027394 | PENCIL TRY-REX I |
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| 5110 | 027394 | PENCIL TRY-REX I |
| 5110 | 075633 | LABEL LASER \#526 |
| 5110 | 076878 | ERASER EXPO |
| 5110 | 080862 | NAMEPLATE TRADIT |
| 5110 | 076447 | NAME PLATES TENT |
| 5110 | 085148 | MONEY PLAY PENNI |
| 5110 | 085151 | MONEY PLAY NICKE |
| 5110 | 085152 | MONEY PLAY DIMES |
| 5110 | 085149 | MONEY PLAY QUART |
| 5990 | 1400830 | PEN RED 207 UNI |
| 5990 | 042015 | MOUNTING SCOT 10 |
| 5990 | 359985 | RUBBER BANDS 5 C |
| 5990 | 1401779 | CUTOUTS OWL |
| 5990 | 075201 | NOTE PAD MONKEY |
| 5990 | 237776 | NOTE PAD $61 / 2 \mathrm{X} 7$ |
| 5990 | 237776 | NOTE PAD $61 / 2 \mathrm{X} 7$ |
| 5110 | 120770 | DESCRIPTION: GLIT |
| 5110 | 120771 | DESCRIPTION: GLIT |
| 5110 | 120772 | DESCRIPTION: GLIT |
| 5110 | 120773 | DESCRIPTION: GLIT |
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| 5110 | 121022 | DESCRIPTION: CRAY |
| 5110 | 121096 | DESCRIPTION: DIGI |
| 5110 | 121206 | DESCRIPTION: MAGN |
| 5110 | 121210 | DESCRIPTION: WALL |
| 5110 | 121384 | DESCRIPTION: MARK |
| 5110 | 121478 | DESCRIPTION: MARK |
| 5110 | 121478 | DESCRIPTION: MARK |
| 5110 | 121501 | DESCRIPTION: CORR |
| 5110 | 121566 | DESCRIPTION: RUBB |
| 5110 | 121588 | DESCRIPTION: SELF |
| 5110 | 121600 | DESCRIPTION: STAP |
| 5110 | 121617 | DESCRIPTION: ACRY |
| 5110 | 121624 | DESCRIPTION: ACRY |
| 5110 | 121629 | DESCRIPTION: ACRY |
| 5110 | 121636 | DESCRIPTION: PAIN |
| 5110 | 121666 | DESCRIPTION: TEMP |
| 5110 | 121668 | DESCRIPTION: TEMP |
| 5110 | 121669 | DESCRIPTION: TEMP |
| 5110 | 121670 | DESCRIPTION: TEMP |
| 5110 | 121671 | DESCRIPTION: TEMP |
| 5110 | 121672 | DESCRIPTION: TEMP |
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| 5110 | 121675 | DESCRIPTION: TEMP |
| 5110 | 121677 | DESCRIPTION: TEMP |
| 5110 | 122127 | DESCRIPTION: STEN |
| 5110 | 122409 | DESCRIPTION: RULE |
| 5110 | 122416 | DESCRIPTION: YARD |
| 5110 | 122423 | DESCRIPTION: SELF |
| 5110 | 122424 | DESCRIPTION: SELF |
| 5110 | 122535 | DESCRIPTION: TAPE |
| 5110 | 121548 | PAPER CLIPS, JUMBO |
| 5110 | 121581 | SHEARS, 8", STRAIG |

29.91
209.37
10.79
19.92
6.71
4.79
11.49
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24.83
18.68
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31.20
17.64
41.21
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25.92
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FUND - 11 - GENERAL FUND

| CHECK | NUMBER CASH ACCT | DATE ISSUED |  | DOR | ACCT |
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--------DESCRIPTION--------

| 121597 STAMP PAD, BLACK \# | 90 |
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| 121598 STAMP PAD, RED \#1 | 90 |
| 121599 STAMP PAD, BLUE \#1 | 90 |
| 121600 HEAVY DUTY STAPLER | 21.88 |
| 121820 BUTCHER PAPER, 36" | 33.36 |
| 120809 POM PONS, ASSORTED | 3.67 |
| 120817 COTTON BALLS | 9.90 |
| 121095 DIGITAL TIMER | 2.94 |
| 121097 STOP WATCH | 2.94 |
| 384791, CROWN, HAPPY BIRT | 9.34 |
| 085836 FEATHERS MARABOU F | 2.50 |
| 032400 CLIP BINDER MED 1 | 1.23 |
| 077665 FOLDER POLY W/FSTR | 9.38 |
| MAGNETS, UPPERCASE, 2 COL | 7.64 |
| 070618 MAGNETS, LOWERCASE | 7.64 |
| 432047 YARN ECONOMY LIGHT | 4.31 |
| 357181 RIBBON ADHESIVE SM | 4.52 |
| 202296 RIBBON RAINBOW | 5.75 |
| 035462 HOOK AND LOOP VELC | 15.99 |
| 036975 RING BOOK NCKL, 1" | 5.58 |
| 036987 RING LOOSELEAF NCK | 2.16 |
| 1272203 CORRECTION TAPE, | 11.99 |
| 021780 PINS SAFETY ASST S | 3.30 |
| 217341 PLAYDOH SET OF 4 | 18.95 |
| 1006479 INSTRUMENT 8 NOTE | 16.31 |
| 411930 SHARPIE GRP PERM M | 15.31 |
| 1357847 KIT TABLE BUILDIN | 173.96 |
| 1328072 LEGO BRICKS SET | 48.95 |
| 278095 BLOCK ATTRIBUTE DE | 20.69 |
| 205913 ZOOB BUILDING SET | 36.47 |
| 070857 PUZZLE FLOOR LAND | 13.43 |
| 1325657 PUZZLE GIANT FLOO | 18.23 |
| 085720 NOODLES, COLORED A | 6.23 |
| 085766 BEADS PONY NEON, P | 5.94 |
| 023274 CONTACT PAPER, CLE | 5.44 |
| 1329503 MONKEY DESK NAMEP | 3.35 |
| 1329509 MONSTERS DESK NAM | 3.35 |
| 1006317 CLOTHESPINS SPRIN | 2.54 |
| 9-088711-030 RULED, COLOR | . 92 |
| 9-084892-030 HEAVY DUTY, | 4.75 |
| 9-087366-030 STERILITE SH | 3.09 |
| 9-205902-030 SUPERSTRUCTS | 31.67 |
| US FLAG PER JH FOR HS | 30.50 |
| PO 120452 VELD | 19.19 |
| 120875 PORTFOLIO BINDERS, | 7.44 |
| 120876 PORTFOLIO BINDERS, | 3.72 |
| 120877 PORTFOLIO BINDERS, | 7.44 |
| 120879 PORTFOLIO BINDERS, | 3.72 |
| 120906 VIEW BINDERS, 3-RI | 11.04 |
| 120948 CALENDAR, DESK PAD | 6.44 |
| 121096 DIGITAL TIMER, CNT | 1.47 |
| 121548 PAPER CLIPS, JUMBO | . 40 |
| 121596 SHEET PROTECTORS F | 1.59 |
| 121604 STAPLES, FLAT WIRE | . 38 |
| 121884 CONSTRUCTION PAPER | 2.19 |
| 121920 CONSTRUCTION PAPER | 2.28 |

FUND - 11 - GENERAL FUND
CHECK NUMBER CASH ACCT

DATE ISSUED $\square$

| 122423 SELF-STICK REMOVAB |  |
| :---: | :---: |
| 121453 M | MARKERS, WASHABLE, |
| 453 MARKERS, WAS |  |
| IXON OR | RIOLE NUMBER 2 PRE |
| SCHOOL SMART TWO TONE REV |  |
| EXPO CHISEL TIP DRY ERASE POST IT SUPER STICKY NOTE |  |
|  |  |
| BIC WITE OUT |  |
| OXFORD 2 POCKET FOLDERS L 021807 OXFORD HEAVY DUTY |  |
|  |  |
| KIMBERLY CLARK KLEENEX BO |  |
| 20952 | CALENDAR, DESK P |
| 120907 | VIEW BINDERS, |
| 120908 | VIEW BINDERS, 3 |
| 121095 | DIGITAL TIMER, |
| 121382 | MARKERS, DRY ERAS |
| 121548 | PAPER CLIPS, JUMB |
| 121600 | STAPLER, FULL STR |
| 121604 | STAPLES, FLAT WIR |
| 122397 | COMPASS REPLACE |
| 122516 | TAPE DISPENSER, |
| 406521 | POSTER PORTION D |
| 1396653 | HOOK AND LOOP H |
| 1385664 | 1385664 POSTER |
| 721300 | 721300 WHISTLE |
| 032340 | AIR COMPRESSOR M |
| 087943 | BALL HOCKEY PLAS |
| 003547 | NET VOLLEYBALL N |
| 016591 | BALL VOLLEYBALL |
| 078298 | CERTIFICATES 81 |
| 1328187 | BALL FOAM TECHN |
| 029257 | TEE KICK OFF ${ }^{\prime}$ |
| 1414606 | BALLS TENNIS PE |
| 1391887 | POLES KATCH-A-B |
| 007532 | TAPE MEASURING 1 |
| 1385661 | POSTERS ATTITUD |
| 1385679 KIT MIDDLE SCHOOL |  |
| MC BID | D ITEM 120770 GLIT |
| EMC BID | D ITEM 120952 CALE |
| REMC BID ITEM 120958 LESS |  |
| REMC BID | D ITEM 121096 DIGI |
| REMC BID ITEM 121549 PAPE |  |
| REMC BID | D ITEM 121550 PAPE |
| REMC BID ITEM 121591 PENC |  |
| REMC BID ITEM 121859 CONS |  |
|  |  |
| REMC BID ITEM 121864 CONS |  |
| REMC BID ITEM 121867 CONS |  |
| REMC BID ITEM 121869 CONS |  |
| REMC BID | D ITEM 121876 CONS |
| REMC BID ITEM 121881 CONS |  |
| REMC BID ITEM 121922 CONS |  |
| REMC BID ITEM CONSTRUCTIO |  |
| REMC BID | D ITEM 121946 CONS |
| REMC BID ITEM 121962 DRAW |  |
| REMC BID | D ITEM 122007 TAGB |

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1.81
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8.46
1.20
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.76
4.94
1.18
16.25
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68.44
10.86
76.79
8.31
11.99
95.99
16.98
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FUND - 11 - GENERAL FUND
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DATE ISSUED $\qquad$


| AMOUNT |
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| 1.33 |
| 12.47 |
| 5.27 |
| 5.03 |
| 3.45 |
| 6.72 |
| 4.45 |
| 12.66 |
| 2.76 |
| 4.18 |
| 8.24 |
| 1.32 |
| 11.76 |
| 11.13 |
| 1.33 |
| 2.12 |
| .63 |
| 1.10 |
| 6.09 |
| 3.27 |
| 10.20 |
| 29.52 |
| 8.94 |
| 15.65 |
| 13.51 |
| 13.51 |
| 5.47 |
| 16.32 |
| 3.40 |
| 7.87 |
| 1.69 |
| 2.84 |
| 1.76 |
| 10.87 |
| 1.22 |
| 5.07 |
| 1.60 |
| .82 |
| 4.68 |
| 6.42 |
| 8.40 |
| 3.90 |
| 1.46 |
| 4.80 |
| 2.94 |
| 3.83 |
| 2.87 |
| 54.71 |
| 33.59 |
| 9.59 |

FUND - 11 - GENERAL FUND


| DESCRIPTION------- | AMOUNT |
| :---: | :---: |
| 9085363030085363 CHAR | 3.39 |
| 9031548030031548 TIME | 28.04 |
| 9595618030595618 BATT | . 55 |
| 913705500301370550 MA | 3.45 |
| 9086538030086538 BOAR | 19.36 |
| 1386159 TABLE ACTIVITY 48 | 319.78 |
| 008148 MARKER CRAYOLA C | 9.30 |
| 036981 RING BOOK NCKL 2 | 2.10 |
| 061059 STAPLES STANDARD | . 38 |
| 006471 PAPER SENTENCE S | 1.17 |
| 006465 PAPER SENTENCE S | 1.39 |
| 081898 RULER WOOD 1/8'' | 2.16 |
| 084874 NOTES YELLOW 1.5 | . 91 |
| 084876 NOTES YELLOW 3X3 | 1.81 |
| 040617 TAPE DISPENSER B | . 59 |
| 1428510 LISTENING CENTE | 254.39 |
| 084653 CHART STAND TWO | 60.47 |
| 033803 FILE FOLDER LETT | 19.45 |
| 265338 KIT STORAGE CUB | 335.96 |
| 070621 MAGNETS LETTERS | 21.24 |
| ESTIMATED SHIPPING/HANDLI | 59.00 |
| 120970 DESCRIPTION: STUD | 860.00 |
| 120976 DESCRIPTION: CLAS | 127.60 |
|  | 5,542.05 |
| THE WRITING DINER | 68.25 |
| 2ND Q WORKER COMP | 6,939.00 |
| LAMPS | 171.31 |
| LAMPS | 219.35 |
|  | 390.66 |
| DEADBOLT | 123.00 |
| 197904 NEGOTIATIONS | 1,709.19 |
| 197903 PERSONNEL | 117.50 |
|  | 1,826.69 |
| N-SPIRE TOUCHPAD LIGHT BL | 149.25 |
| ESTIMATED SHIPPING/HANDLI | 8.95 |
|  | 158.20 |
| EL SWIS \& CICO | 300.00 |
| SWIS | 250.00 |
|  | 550.00 |
| S\&H 130242 | 42.19 |
| HAZARD MAT. 130242 | 20.00 |
| S\&H PO 130242 | 13.93 |
| S\&H PO 130242 | 22.67 |
| S\&H 130242 | 22.68 |
| 36V7121 OSMOSIS \& DIFFUSI | 59.70 |
| 36V7122 ENZYME CATALYSIS | 58.70 |
| 36V7405 AP INVESTIGATION | 130.00 |
| 36V7124 PLANT PIGMENTS \& | 27.30 |

SPI
DATE: 09/14/2012
TIME: 12:50:45
FUND - 11 - GENERAL FUND


TOTAL FUND
TOTAL REPORT
-------DESCRIPTION-------
36V7125 CELL RESPIRATION
36V7402 AP INVESTIGATION:
36W7404 AP INVESTIGATION
15V3701 VWRBRAND GRADE NO
18\% DISCOUNT CODE MKT1009
18\% DISCOUNT CODE MKT1009
18\% DISCOUNT CODE MKT1009
18\% DISCOUNT CODE MKT1009

FLOOR REPAIR

FREIGHT
RA010P-4 INDOOR NYLON SHU
RA114P-4 TWINSHAFT STEEL
BL376P-4 ECLIPSE BALL
PC074P-4 ORANGE MESH VEST
TL150P-4 SURVIVOR STOPWAT
BA137P-4

AMOUNT

## Superintendent's Report

## September 17, 2012

I. Friday, August $24^{\text {th }}$, one of our $5^{\text {th }}$ grade teachers, Lindsey Johnson, was offered a position in her home town. Lindsey became engaged this past summer and we knew we would be losing her in another year, but an opportunity developed for her to return home sooner than either she or we expected. Linda, Nate and I spent that weekend interviewing candidates that had previously applied for positions that we had posted early in the summer. One young lady had stood out from a previous interview and was very impressive in her second interview. Nate has information in his report on Rochelle Vallade who we are recommending for the $5^{\text {th }}$ grade position.
II. When the review of Policies $7,000,8,000$, and 9,000 was conducted last month there was concern about policy 9700.01. I worked on the policy following the September meeting and forwarded a revised draft for your consideration. The draft of the policy is also included in this packet. If policy 9700.01 is now acceptable you should approve the policy and pass a resolution adopting the entire revised Policy Manual.
III. Last June the contracts of all of the administrators and directors were extended with the exception of our Food Services Director, Julie Taylor. Consistent with the action taken for the other positions I am requesting that Julie's contract be renewed for the 2012-13 school year with no increase in compensation.
IV. The administrative team spent a lot of time in August reviewing the teacher evaluation instrument. As you will recall, 2011-12 was the first year we used the new instrument, and, while it proved to be a very valuable tool, we knew it would need further revision and refinement after its first year of use. Proposed revisions were discussed with the teaching staff when they returned for the new school year and they were invited to share any ideas they had for further improvement with their principals. That input has also been reviewed by the administrative team and several of the teachers' suggestions were incorporated in the draft of the document that is included in this packet for your consideration. Ryan will highlight the changes for you at your meeting. We are asking for your approval of the revised instrument at this meeting.
V. On a related note, we are also recommending that a new evaluation instrument be approved for the principals. The proposed instrument is included in this packet and is very much aligned with the teacher instrument.
VI. In July representatives from MESSA and Kapnick Insurance met with the county superintendents to discuss a possible countywide school insurance consortium. MESSA has suggested that rates would decline some place between $2 \%$ and $9 \%$ if insurance was purchased by a county consortium that provided health insurance for a minimum of 500 employees. This would not result in any savings for school districts that are utilizing the $\$ 5,500, \$ 1,000, \$ 15,000$ hard cap option, but it would certainly save some money for our staff members that have health insurance. The next step in this process is for interested Boards of Education to pass a resolution agreeing to join the Health Plan A Purchasing Consortium and also agreeing to join the Health Plan B Purchasing Consortium. The two agreements read exactly the same. The first agreement will cover staff that prefer to purchase MESSA health insurance and the second agreement covers staff with non MESSA insurance products. I also want to emphasize that passing a resolution to join these consortiums does not commit us to buying insurance through the consortium. That decision is finalized through the collective bargaining process and only after rates are established for the consortiums. A school district that agrees to purchase health insurance through the consortium may also opt out of the consortium at the completion of any year during the three year agreement. All of this has been reviewed and approved by the Thrun Law Firm.
VII. This Friday Marcie Zeckner, Nate, Ryan and I will be having our first meeting with an outside resource person to begin discussion of the formative steps in the development of an orchestra program.
VIII. Thanks to a lot of hard work and preparation by our staff the new school year is off to a great start. I am very pleased with the work that took place during the three days of PD prior to the start of school and also with the work that has been accomplished since the start of school at grade level and departmental meetings. There are a lot of great things taking place!

There are always a few adjustments that have to be made during the first couple of weeks of school, but the adjustments this year have been fairly minimal. Perhaps the biggest surprise has been our enrollment. The number of new students enrolled in the two weeks prior to the start of school and the first few days after school started was very surprising. On the next page is the enrollment per grade on the official count day in October 2011, our projected grade level enrollment as of May 7, 2012 after considering changes that had occurred or were known of at that time of the year, and the actual enrollment as of Thursday, September $13^{\text {th }}$.

Each of the numbers below are "head count" numbers, not the Full Time Equivalency (FTE) numbers that are utilized to make the official count. The FTE numbers are always lower than the Head Count numbers, and if past practice is accurate, this year's number will decrease somewhat
between now and the official count on October $3^{\text {rd }}$.

|  | Oct 2011 | May 2012 | Sept. 2012 |
| :---: | :---: | :---: | :---: |
| DK/K | 186 | 185 | 197 |
| 1 | 122 | 135 | 138 |
| 2 | 117 | 118 | 119 |
| 3 | 121 | 117 | 117 |
| 4 | 135 | 123 | 125 |
| 5 | 116 | 139 | 142 |
| Elem Total | 797 | 817 | 838 |
| 6 | 117 | 121 | 133 |
| 7 | 115 | 112 | 115 |
| 8 | 127 | 123 | 132 |
| MS Total | 359 | 356 | 380 |
| 9 | 89 | 123 | 123 |
| 10 | 98 | 88 | 89 |
| 11 | 90 | 98 | 101 |
| 12 | 79 | 79 | 80 |
| HS Total | 356 | 388 | 393 |
| DK-12 Total | 1,512 | 1,561 | 1,611 |

IX. Construction is progressing nicely on the Performing Arts Center. It is exciting to see the weekly progress. I am certainly hoping for a nice fall and a mild winter, but, of course, that is completely out of our control.
X. We have our next negotiation session with the MEA on Tuesday, September $25^{\text {th }}$. Very little progress was made during the most recent session on August $27^{\text {th }}$. As you are aware, the Governor has appointed a task force to consider a different method of funding Michigan's public schools. It is hard to envision Madison benefiting from a new funding system. Considering the reductions in State funding that we have endured over the past two years, and the distinct possibility of a further loss of funding under a new system, I honestly believe the Board's position at the bargaining table is very reasonable. I also hope the $\$ 1,000$ performance stipend that each of our teachers received at the end of the 2011-12 school year (resulting in a wage increase of $1.3 \%$ to $2.5 \%$ depending on a teacher's step on the salary schedule) is an indication to our teachers that the Board intends to continue fairly compensating them. To further emphasize this point, at our last session we shared a copy of a document that the Adrian Education Association had prepared this summer in preparation for Fact Finding. That document listed wages at each step of a respective school's salary schedule and Madison was well at the top of the list for all of the K-12 schools in both Lenawee and Hillsdale counties.
XI. The MASB Fall Conference is in Detroit, November $8-11$. If you want to
attend please let me know and Jill can coordinate registration for you.
XII. Late Thursday afternoon I received a letter from a student that we expelled last spring requesting that the Board reconsider his expulsion and possible return to Madison. The issue he was expelled for has not yet been fully resolved with the courts and I have recommended to Julie that we not even consider placing this item on a Board agenda until the legal proceedings have been completed.

Jim Hartley
Superintendent

## Board Report

Ryan Rowe, Assistant Superintendent
Madison High School
September 17, 2012
I. Trojan Pride Day - The MHS School Improvement Team facilitated Trojan Pride Day Friday, September 7. Students had the opportunity to take their lunch to the football field where they were able to participate with activities such as playing catch with a football or Frisbee, or walking the track while conversing with others. Many students were able to meet other students for the first time as they participated with these activities.

Following lunch students were grouped on the football field according to homeroom. Staff facilitated an opportunity for students, mostly underclassmen, to ask questions to upperclassmen. Students appreciated the opportunity to hear guidance and advice from peers.

The afternoon concluded with having students and staff gather in the high school gym to listen to four speakers. Each of the four speakers is a Madison alumnus. The speakers spoke of obstacles they had overcome to reach success. Each speaker provided a different perspective regarding the importance of attaining soft and hard skills required to make the most of every opportunity. The speakers included:

Taz Wallace - Class of 2003
Maria Perez - Flores - Class of 2001
Jeff Willet - Class of 1992
Tom Cabello - Class of 1973
Feedback by students and staff regarding Trojan Pride Day was very positive.
II. Teacher Evaluation - Madison administration presented various aspects of the Madison School District teacher evaluation tool to teachers throughout opening week. Discussions regarding specific applications of the review process occurred at each building. Further modifications to the evaluation document were made based on staff feedback. The updated evaluation tool is presented to the Madison Board this evening.

Upcoming Events...
September 28 - Fall Homecoming
October 24 - High School Parent-Teacher Conferences

Madison Middle School
Brad Anschuetz, Principal
September 17, 2012
Board Report
I. A group of teachers and parents, lead by Mrs. Danyelle Matthews, continues to make plans for an eighth grade trip to Boston. Mrs. Matthews has received three quotes from touring agencies. The lowest quote we received is $\$ 599$ for 70 students (subject to minor changes as we work out the final itinerary). Two agencies have extended this quote to Mrs. Matthews. One of those companies is Brightspark. This is the same company that we worked with for the past two trips to D.C. For every seat fewer than 70 not filled there will be an additional cost of $\$ 373$. Six Madison School District educators will volunteer to chaperone the trip. The price per student includes all meals, travel, exhibit fees, and room accommodations. The travel dates are March $20-23,2013$. A parent meeting has been scheduled to take place Monday prior to the Board meeting at 5:30 p.m. Mrs. Heidi Slates, Mrs. Dawn Kangas, and Mrs. Michelle Palpant have volunteered to lead fundraising opportunities for students attending the trip. I have included a draft itinerary for the trip.
II. We are in a transition phase at this time with our curriculum moving from the Grade Level Content Expectations to the Common Core national standards. This will need to be strategically done so that we are ready for assessments regarding the Common Core standards in 2015. However, between now and then there are assessments measuring student performance regarding the Grade Level Content Expectations. In the case of mathematics, these two different set of standards are aligned differently. As we make this transition, we are exploring the concept of becoming vertically aligned with the Advance Placement courses offered in high school. Such middle school curriculum is referred to as Pre-AP.
III. Currently at Madison Middle School, there are 32 iPads, 4 iPod touches, 21 projection units mounted in all the academic classrooms, 12 SMART Boards, two classroom sound systems, 12 document cameras, 151 student computer stations, an air writer tablet, and one response clicker system. This technology supports approximately 380 students.
IV. The professional development prior to school went extremely well. Our focus was on "Writing in the Common Core" and student engagement using Kagan group structures. The ideas our teachers took from these professional development opportunities will significantly impact classroom learning. I believe every teacher in the Middle School has incorporated these strategies already into their classroom.
V. Madison Middle School's student enrollment is up to 380 students (as of September $14^{\text {th }}$ ). At this exact time last year, our enrollment was 361 students. Current enrollment figures mark an all-time high for Madison Middle School.

There are 133 sixth graders, 115 seventh graders, and 132 eighth graders. There are 30 new S.O.C. students this year (compared to 24 last year) and 41 overall new students to Madison Middle School (includes S.O.C.). There were 21 students who exited Madison Middle School and enrolled in another school (compared to 23 last year). Of these 21 students, seven of them enrolled in a neighboring district (same number as last year) and two chose to be homeschooled. The other 12 students exited due to a household move.
VI. The Madison Middle School team is proud of it's Top-to-Bottom ranking (90 ${ }^{\text {th }}$ percentile in 2012, and $81^{\text {st }}$ percentile in 2011). This data speaks to our team's commitment to continuous school improvement.
VII. There are some core eighth grade (5) and sixth grade (4) classes with 27 or more students enrolled. These class sizes are driven by options students have in their schedule. When the number of students choosing an option becomes unbalanced, so does the class numbers opposite this particular class. For instance, in the eighth and sixth grades there are 61 and 64 students respectively enrolled in music courses. These are good problems to have, but such variables can lead to higher numbers in one class while lower numbers in another section.
VIII. There were 30 MS students signed up for SUMMER SCHOOL. Courses were offered on-line through the E20:20 program. This allowed us to tailor to the needs/deficiencies of the student. Each course took approximately 80 hours of focused effort to complete. Some students put in extra time up front to finish their courses early while others finished the day before school began. Unfortunately, some never finished. There were 17 students out of the 30 registered that successfully completed their Summer School course. Mrs. Forche went above and beyond to assist any student wanting to put the effort into being successful.
IX. The Innovative Secondary Schools Initiative (grant sponsored by the LISD) was used to purchase a set of 24 Apple III iPads to complement 6 Apple II iPads to support learning in the MS Social Studies Department. The cycle of textbook review says this is the year to research and purchase new Social Studies books. Of all the subjects, why do we need a textbook to deliver social studies content? In California, educators are writing customizable, free, curriculum-aligned content for K-12 standards. These "FlexBooks" rely on web based resources rather than textbook companies. Do we want to put a new social studies book in the hands of our students or an iPad? With this technology we will need to re-examine our curriculum, routines for classroom management, and supervision of technology. Learning outcomes and content expectations will be embedded into activities that engage students and appeal to their sense of relevance. These activities range from taking a warm-up quiz online as a formative assessment to the i-movie the student completed to show mastery of the standards being taught. To plan for this initiative, the Madison

Middle School Social Studies Department will collaborate with Tecumseh Middle School's Social Studies Department. This collaboration would entail the development of Units of Study which would effectively use the iPad technology to increase student achievement.


DAY 1 - Wednesday, March 20, 2013
GROUP $\quad$ TIME $\quad$ ACTIVITY

Individual participant invoicing included.
Brightspark Travel Gifts included.
ALL
\(\left.$$
\begin{array}{ll}\text { 04:00 PM } & \begin{array}{l}\text { Depart ADRIAN MADISON MIDDLE SCHOOL via two (2) privately chartered } \\
\text { motor coaches including DVD / restroom. Arrive as school } 1 / 2 \text { hour prior to } \\
\text { departure for check-in unless instructed otherwise by your teachers. }\end{array}
$$ <br>

\& 3498 Treat Highway\end{array}\right\}\)| Adrian, MI Phone: $517-263-0743$ |
| :--- | :--- |

DAY 2 - Thursday, March 21, 2013
GROUP TIME ACTIVITY

| ALL | Best Western <br> 1 Rainin Road <br>  <br> Woburn, MA$\quad$ Phone: $781-935-8160$ |
| :--- | :--- |
|  | -Six Changing Rooms will be provided for group to freshen up in |
| YOUR PROFESSIONAL TOUR AND TRAVEL DIRECTOR WILI. MEET YOU |  |
|  | HERE |

Dinner Cheers - Faneuil Hall - Boston Menu Enjoy dinner at this restaurant that is a replica of the bar and restaurant on the show "Cheers". The actual bar is the Bull \& Finch Pub located near Boston Commons and looks nothing like the TV show except for the entrance.

08:00 PM Haunted Boston Ghost Tour - Step through time as explore graveyards and haunted buildings and listen to stores of murder, revenge, heartache and other eerie stories of mayhem.
All students in rooms. Nighttime security provided.
10:30 PM Arrive at the hotel for check-in

## DAY 3 - Friday, March 22, 2013

group time activity

|  | Breakfast at the hotel <br> ALL |
| :--- | :--- |
| 09:00 AM |  | | -Hotel check-out and load all luggage on the motor coaches |
| :--- |

DAY 4 - Saturday, March 23, 2013
GROUP TIME ACTIVITY

Breakfast en route You will be given $\$ 5.00$ Meal Money to use towards your breakfast en-route

09:30 AM Arrive at Madison Middle School - Welcome Home!




|  | $\|$Achievement  <br> $\%$-tile  <br> $z$-Score Rank |  |  | Descruption | $\begin{array}{\|cc} \hline \text { Improvement } \\ & \begin{array}{c} \text { \%-tile } \end{array} \\ \text { z-Score } & \text { Rank } \end{array}$ |  | Stanune | Description | Achievement Gap (30-30)\%-tileZ-Score |  |  | Description |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary/ Middle School |  |  |  |  |  |  |  |  |  |  |  |  |
| Mathematics | 0.4708 | 71 | 6 | Slightly Above Average | 1.0569 | 86 | 7 | Considerably Above Average | 0.2880 | 60 | 6 | Slightly Above Average |
| Reading | 0.2245 | 56 | 5 | Average | 0.3458 | 60 | 6 | Sightly Above Average | 0.8205 | 81 | 7 | Considerably Above Average |
| Science | 0.4943 | 69 | 6 | Slightly Above Average | 1.0175 | 86 | 7 | Considerably Above Average | 0.6935 | 78 | 6 | Slightly Above Average |
| Social Studies | 0.4397 | 66 | 6 | Slightly Above Average | 1.8368 | 97 | 9 | Very Superior | 0.9082 | 82 | 7 | Considerably Above Average |
| Writing | 0.9359 | 83 | 7 | Considerably Above Average | 0.1876 | 57 | 5 | Average | -0.2722 | 37 | 4 | Slightly Below Average |
| High School <br> Mathematics <br> Reading <br> Science <br> Social Studies <br> Writing |  | \% | $\cdots$ |  |  |  |  |  |  |  |  |  |
| Graduation Rate |  |  |  |  |  |  |  |  |  |  |  |  |

Note: Graph - http://www.mathnstuff.com/math/spoken/here/2class/90/stanne.htm
KEY:
z -Score $\quad=$ Distance between the raw score and the population mean in units of the standard deviation. z is negative when the raw score is below the mean, positive when above
\%-tile Rank = Percentile Rank (Each rank is divided by the number of cases with valid values and multiplied by 100)
$P(x<z)$
$=$ The probability that a random school's 2 -Score would be less than the 2 -Score listed
Stanine $\quad=$ (STAndard NINE) is a method of scaling test scores on a nine-point standard scale with a mean of five and a standard deviation of two.

September 17, 2012
I. Enrollment: As of September $12^{\text {th }}$, we have 841 students in the elementary. We are averaging 22.7 students per classroom in the upper elementary and 21.67 students per classroom in the early elementary. This does not include the 4 year olds. We currently have the maximum of 36 students signed up for our 4 year old program. We have also begun a waiting list.
II. CAP in Upper Elementary - CAP was reinstated for grades 3-5. Each grade level has a designated teacher who will hold CAP in their classroom during their grade level lunch/recess period. Parents of students who miss assignments will be notified via instant alert each day their child attends CAP. Students will get their lunch and report to their grade level CAP rooms. Once they complete their assignments, they may join their peers at recess.
III. School Improvement Plan Summary - In our first staff meeting, we put our School Improvement Plan into a format that is easier to read, so our teachers could see the big picture and understand everyone's role in the process. The plan (as presented to our teachers) is attached to the end of the report for you to gain a better understanding of it.
IV. Grade Level Team Meetings - The research work of Drs. Richard and Rebecca DuFour outline essential keys to school improvement and student learning.
A. If schools are to improve, staff must develop the capacity to function as professional learning communities.
B. If schools are to function as professional learning communities, they must develop a collaborative culture.
C. If schools are to develop a collaborative culture, they must overcome a tradition of teacher isolation.
D. If schools are to overcome their tradition of teacher isolation, teachers must learn to work in effective, high, performing teams.

This is the work that is happening as grade levels have started meeting during their common planning time. They have already set goals that further the curriculum work that was begun this summer with writing. While each grade level varies according to the needs of their students and the progress that was made last summer, there have been commonalities that are found at every level. Grade levels have looked at the new Common Core writing standards and are at various stages of "unpacking" these standards by clearly identifying what our students need to learn. The next steps in the process are to create common assessments at each grade level to analyze current levels of achievement, set achievement goals, and then share and create lessons and strategies to improve upon these levels.
V. Hiring of $5^{\text {th }}$ Grade Teacher - I am pleased to recommend Rochelle Vallade as our new 5th grade teacher. Rochelle is a 2011 graduate of Michigan State University. She was raised in Adrian, so she is familiar with many of our families. Rochelle began her teaching career last year as a $4^{\text {th }}$ grade teacher at Cesar Chavez Academy in Detroit. I am impressed with her work ethic, her kind personality, and her ambition. She has quickly fit in with the $5^{\text {th }}$ grade team and is well on her way
to becoming another outstanding member of our staff. I am confident that Rochelle will be an asset to the Madison family.

## Elementary School Goals

## Goal \#1: Improving Literacy

## Objective:

Reading: All students will increase skills in the area of summarization and inference so that the average scale score for each grade level will increase by approximately $6 \%$ each year:
3rd grade: Last year, $63 \%$ of $3^{\text {rd }}$ graders scored proficiently on the Reading MEAP. This year $69 \%$ need to be proficient. Next year, $75 \%$ need to be proficient.
4 th grade: Last year, $65 \%$ of $4^{\text {th }}$ graders scored proficiently on the Reading MEAP. This year $71.5 \%$ need to be proficient. Next year, $78 \%$ need to be proficient.
5th grade: Last year, $75 \%$ of $5^{\text {th }}$ graders scored proficiently on the Reading MEAP. This year $81 \%$ need to be proficient. Next year, $87 \%$ need to be proficient.
6th grade: Last year, $72 \%$ of $6^{\text {th }}$ graders scored proficiently on the Reading MEAP. This year $78 \%$ need to be proficient. Next year, 84\% need to be proficient.
Writing: All students will increase skills in the area of writing so that the average scale score for each grade level will increase: $4^{\text {th }}$ grade: Last year, $44 \%$ of $4^{\text {th }}$ graders scored proficiently on the Writing MEAP. This year $48 \%$ need to be proficient. Next year, $52 \%$ need to be proficient.

## Strategy: Core Reading Curriculum Alignment and Balanced Assessment

In order to improve student achievement in reading, grade level teams in conjunction with the school improvement team will work, to align the Common Core Standards, the Grade Level Content Expectations, assessment and instruction.

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Balanced <br> Assessment/Integrated <br> Curriculum Alignment | - Plan and coordinate professional development based on the Common Core Standards, Curriculum Crafter, and balanced assessment <br> - Provide support to teachers in the implementation of a balanced assessment system | - Will work collaboratively to establish learning targets and balanced assessments <br> - Will attend LISD professional development on curriculum alignment and balanced assessment systems and incorporated the professional development into classroom activities <br> - Use balanced assessments to work backwards to create integrated units of study <br> - Establish clear learning targets for and with all students <br> - Utilize tools(Curriculum Crafter) to support curriculum alignment | - Learning will improve performance on assessments <br> - Will be able to articulate their personal learning goals |


|  |  | - Develop pacing guides |  |
| :---: | :---: | :---: | :---: |
| Co-Teaching to Improve Academic Performance | - Restructure specials schedule to increase common plan time for coteachers <br> - Upper Elementary special education teachers' caseloads limited to one grade level | - Both teachers will be involved in the planning of lesson plans and instructional goals, including IEP goals <br> - Both teachers will take ownership of all student learning | - Improve learning <br> - Will take ownership of their learning as they work with both teachers |

## Strategy: Targeted Literacy Interventions

Targeted interventions that are research-based will be provided to students who qualify based on their needs as reflected by academic data, student work, teacher observations.

| Activity | Administration/School Improvement Team/Literacy Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Targeted Interventions | - Literacy Coach and Intervention Team will work together with teachers to provide targeted interventions and/or enrichment activities to meet individual student needs <br> - Will submit data to Data Director <br> - Will schedule and provide support for data meetings <br> - Will work together with classroom teachers to identify intervention groups | - Teachers will work together with Literacy Team to provide targeted interventions and/or enrichment activities to meet individual student needs <br> - Will bring student academic data, student work, and observation notes to data meetings <br> - Will work collaboratively with literacy team to plan for interventions | - Will improve on their skill deficits |

## Strategy: Writing Best Practices

Teachers will learn about and implement effective instructional strategies including differentiating instruction, with a focus on improving the ELA proficiency levels of underachieving students.

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Professional Development | - Plan professional development including curriculum work based on the Common Core Standards, Writing Across the Curriculum/Integration <br> - Provide support to teachers in the implementation of the curriculum work <br> - Share Marzano's 5-Step structure to advance our summarization school-wide strategy | - Will work collaboratively to establish learning targets and balanced assessments <br> - Will attend professional development on curriculum alignment, Writing Across the Curriculum/Integration and balanced assessment systems and will incorporate the professional | - Produce academic writing pieces utilizing instructional strategies <br> - Will be able to articulate their personal learning goals |



## Goal \#2: Improving Mathematics

Objective: All students will be proficient in mathematics.
All students will increase mathematics skills so that the average scale score for each grade level will increase by approximately $9 \%$ each year:
3 rd grade: Last year, $36 \%$ of $3^{\text {rd }}$ graders scored proficiently on the Mathematics MEAP. This year $45 \%$ need to be proficient. Next year, $55 \%$ need to be proficient.
4th grade: Last year, $37 \%$ of $4^{\text {th }}$ graders scored proficiently on the Mathematics MEAP. This year $46.5 \%$ need to be proficient. Next year, $54 \%$ need to be proficient.
5th grade: Last year, $49 \%$ of $5^{\text {th }}$ graders scored proficiently on the Mathematics MEAP. This year $58 \%$ need to be proficient. Next year, $67 \%$ need to be proficient.
6th grade: Last year, $45 \%$ of $6^{\text {th }}$ graders scored proficiently on the Mathematics MEAP. This year $54 \%$ need to be proficient. Next year, $63 \%$ need to be proficient.

## Strategy: Differentiated Math Instruction

In order to improve student achievement for all students in mathematics, grade level teams, in conjunction with the school improvement team, will work to implement strategies and to align the Common Core Standards. Teachers will use a differentiation model to meet the individual needs of students.

| Activity | Administration/School <br> Improvement Team | Teacher | Student |
| :--- | :--- | :--- | :--- |
| Establish Math Task | - Will provide time and <br> support for the team work <br> to be accomplished | • One teacher from each <br> grade level will work <br> together with the SIT and <br> administrative staff to <br> develop a plan for the <br> implementation of <br> differentiated small <br> group instruction in math <br> (Math Workshop) | • Improve learning of <br> foundational <br> mathematics skills |

## Strategy: Mathematics Interventions

Provide mathematics interventions for students who qualify.

| Activity | Administration/School <br> Improvement <br> Team/Intervention Team | Teacher | Student |
| :--- | :--- | :--- | :--- |


| Tier 2 Interventions | $\bullet$Intervention Team will <br> work together with <br> teachers to provide <br> targeted interventions to <br> students who qualify | Will use differentiation <br> within the classroom to <br> meet the individual needs <br> of each student. | $\bullet$ <br> Will actively participate in <br> intervention supports to <br> gain in understanding of <br> mathematical concepts |
| :--- | :--- | :--- | :--- |

## Strategy: Provide Explicit Instruction

Teachers will incorporate frequent and explicit lessons and assignments for computation and fractions, as a supplement to their regular math instruction with increased attention to visual and hands-on experiences.

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Daily Computation Work | - Will provide resources and supplies (Rocket Math and/or Xtra Math) needed for computation daily practice | - Will provide students with daily opportunities to develop fluency with computation skills | - Will improve basic computation skills |
| Professional Development | - Provide opportunities for professional development for effective math instruction <br> - Provide time and resources for collaborative teams' continuous work for the transition to the Common Core | - Work together to develop effective fractions instruction for grades K - 5, using IES best practice guide, Common Core Standards, MCTM and Marilyn Burns as resources | - Will gain understanding of foundational mathematics skills |

## Goal \#3: Science

Objective: All students will be proficient in science.
All students will increase science skills so that the average scale score for each grade level will increase by approximately $6 \%$ each year:
Last year, $9 \%$ of $5^{\text {th }}$ graders scored proficiently on the Science MEAP. This year $15 \%$ need to be proficient. Next year, $21 \%$ need to be proficient.

## Strategy: Curriculum and Standards Analysis Alignment

All teachers will align science curriculum both horizontally and vertically based on the new science standards by 2015.

| Activity | Administration/School <br> Improvement Team | Teacher | Student |
| :--- | :--- | :--- | :--- |
| Integrated Curriculum | $\bullet$ Will provide teachers with <br> new Science standards as <br> they are published | $\bullet$ Will integrate science <br> curriculum throughout <br> the day | $\bullet$ <br> Will provide support to <br> teachers for integration <br> work |


| Coordinator | County STEM Coordinator <br> to build a deeper <br> understanding and <br> familiarity of the new <br> science standards. | with the county STEM <br> coordinator to build a <br> deeper understanding <br> and familiarity of the <br> new science standards <br> Task force will work with <br> STEM coordinator to <br> identify gaps in science <br> instruction and align the <br> curriculum |  |
| :--- | :--- | :--- | :--- |
| Science Integration <br> Professional <br> Development | $\bullet$Will provide professional <br> development to integrate <br> science curriculum into all <br> areas | Qill work collaboratively <br> to establish learning <br> targets and balanced <br> assessments <br> Will develop pacing <br> guides | • |
| Learning will improve <br> performance on <br> assessments <br> Will be able to articulate |  |  |  |
| their personal learning |  |  |  |
| goals |  |  |  |

## Umbrella Strategy/Activities found in all three goals of School Improvement Plan:

All staff will work to maintain an effective, efficient, and relevant social culture in which teaching and learning are maximized.

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| PBIS Program | - Will provide weekly acknowledgement of 2 students per classroom <br> - Will provide support and resources needed for school-wide celebrations | - Will frequently use 'target talk' to acknowledge appropriate behavior <br> - Will draw 2 tickets from classroom bucket and submit student tickets to the office weekly | - Will improve academic performance due to increased positive acknowledgements and experiences |
| Tier 2 and 3 Behavior Interventions | - Will work together with classroom teacher and support staff on steps outlined in student study team meetings <br> - Will provide 'Check-InCheck Out' for students needing extra support | - Will request a student study meeting and provide information necessary to determine support needs <br> - Will participate in 'CheckIn Check-Out' as needed for students | - Will improve academic performance due to increased positive acknowledges and experiences |

Families will be informed on student achievement through various ways.

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Student and Parent Communication | - Provide support and coordination for staff so they may facilitate communication with families | - Regularly provide information regarding student progress and resources for supporting instruction and practice | - Will be able to identify their learning goals and able to articulate our expectations |


|  | - Communicate school wide initiatives and progress to families | at home. This will include, but is not limited to Parent/Teacher Conferences, Academic Nights, newsletters, and classroom blogs |  |
| :---: | :---: | :---: | :---: |
| Grading Policy | - Provide time and support to a task force represented by all grade levels to create a grading policy for the elementary | - Teachers at each grade level will work together to develop a grading policy to build consistency and better communicate student progress with our parents | - Will understand that grades reflect academic skills achievement |

Students will have authentic opportunities to write informative, narrative and opinion pieces

| Activity | Administration/School Improvement Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Writing Across the Curriculum | - Plan professional development including integrated curriculum work based on writing across the curriculum and integration <br> - Provide support to teachers in the implementation of the curriculum work | - Will work collaboratively to establish learning targets and balanced assessments <br> - Will attend professional development on curriculum alignment, Writing Across the Curriculum/Integration | - Produce academic writing pieces utilizing instructional strategies <br> - Will be able to articulate their personal learning goals <br> - Will use an appropriate writing structure that supports their writings |

Grade level teams will engage in the review and analysis of school improvement goals and develop their grade level action plans.

| Activity | Administration/School Improvement Team/Intervention Team | Teacher | Student |
| :---: | :---: | :---: | :---: |
| Grade Level Team Meetings | - Restructure specials schedule to increase the amount of time teachers have together during the school day <br> - Provide parameters and support to teachers for their collaborative work <br> - Oversee and plan professional development for collaborative work | - Teachers will answer the following questions in their collaborative work: <br> 1. What should students know and be able to do? <br> 2. How do we know they have learned it? <br> 3. What do we do if they didn't learn it or already know how to do it? <br> - Follow collaborative work protocols <br> - Reflect on student work and balanced assessment data | - Student learning will improve <br> - Students will give honest reflection and feedback on assessments |


| Madison Behavior Expectation Matrix |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Location $\Rightarrow$ Expectations <br> $\Downarrow$ | Bathrooms | Buses | Cafeteria | Classroom and Instructional Areas | Hallways | Playground | Assemblies and Field Trips |
| WE ARE RESPECTFUL | -use quiet voice <br> -give others privacy (one person in stall) <br> -keep bathroom clean | -use quiet voice <br> -follow adult directions <br> -respect others property | -use quiet voice <br> -raise hand for help or question <br> -wait your turn in line <br> -follow adult directions first time given <br> -stay seated until dismissed | -use quiet voice <br> -wait your turn <br> -follow adult <br> directions first time given <br> -be an active listener | -Be silent <br> -hold door open for next person <br> -allow others to pass <br> -keep hands off walls and lockers | -take turns on equipment <br> -include everyone <br> -play fair <br> -follow adult directions first time given | -follow adult instruction <br> -listen when others are speaking |
| WE ARE RESPONSIBLE | -return to room quickly <br> -go, flush, wash, dry <br> -put trash in can <br> -count to five under dryer <br> -one squirt of soap | -keep track of your belongings | -keep food to self <br> -clean up after self <br> -put trash in can <br> -eat your own food <br> -use good table manners | - be on time <br> -keep track of your belongings <br> -return items to their place <br> -ask for help when you do not understand | -put trash in can <br> -keep lockers closed <br> -go directly to location | -put trash in can <br> -line up quietly when signaled <br> -Follow game rules <br> -dress appropriately | -report problems to adults <br> -keep track of your belongings |
| WE ARE SAFE | -keep water in sink <br> -keep feet on floor <br> -wait patiently <br> -keep hands, feet, objects and unkind words to self <br> -report problems to adults | -walk to and from bus <br> -sit with backs and bottoms on seat <br> -keep hands, feet, objects and unkind words to self | -sit with feet on floor, bottom on bench, and facing table <br> -walk <br> -keep hands, feet, objects and unkind words to self <br> -report accidents to an adult | -walk <br> -all 4 chair legs on floor <br> -keep hands, feet, objects and unkind words to self <br> -use equipment and materials appropriately | -walk facing forward in straight line <br> -stay on right hand side <br> -keep hands, feet, objects and unkind words to self | -walk to and from playground <br> -stay within playground boundaries <br> -keep hands, feet, objects and unkind words to self <br> -use equipment properly <br> -keep stones on the ground | -keep hands, feet, objects and unkind words to self <br> -stay with your group |

Schedule for 2012-2013 School Year

| Week of School | Lifelong Guidelines/Lifeskills | Behavior Expectation |
| :---: | :---: | :---: |
| September 4 | Trustworthiness |  |
| September 10 | Truthfulness |  |
| September 17 | Active Listening |  |
| September 24 | No Put Downs |  |
| October 1 | Personal Best |  |
| October 8 | Caring | Playground |
| October 15 | Common Sense | Cafeteria |
| October 22 | Cooperation | Classroom |
| October 29 | Courage | Bathroom and Hallway |
| November 5 | Curiosity | Bus and Library |
| November 12 | Effort | Playground |
| November 19 | Flexibility | Cafeteria |
| November 26 | Friendship | Classroom |
| December 3 | Initiative | Bathroom and Hallway |
| December 10 | Integrity | Bus and Library |
| December 17 | Organization | Playground |
| January 7 | Patience | Refresher of all Expectations |
| January 14 | Perseverance | Cafeteria |
| January 21 | Pride | Classroom |
| January 28 | Problem Solving | Bathroom and Hallway |
| February 4 | Resourcefulness | Bus and Library |
| February 11 | Responsibility | Playground |
| February 18 | Sense of Humor | Cafeteria |


| February 25 | Caring | Classroom |
| :--- | :--- | :--- |
| March 4 | Common Sense | Bathroom and Hallway |
| March 11 | Cooperation | Bus and Library |
| March 18 | Courage | Playground |
| March 25 | Curiosity | Classroom |
| April 8 | Effort | Refresher of all Expectations |
| April 15 | Friendship | Bus and Library |
| April 22 | Initiative | Playground |
| April 29 | Integrity | Cafeteria |
| May 6 | Organization | Classroom |
| May 13 | Patience | Bus and Library |
| May 20 | Perseverance |  |
| May 27 3 | Pride |  |

## Core Democratic Values

September: Common Good: Help others at home, school, in the community and the world. People should work together for the good of all.

October: Justice: Take turns and be fair to others. All people should be treated fairly.
November: Popular Sovereignty: Power comes from authority. The power of the government comes from the people.
December: Truth: Tell the truth.
January: Life: Rules are written to keep you safe. Follow rules. Each person has the right to protection of his or her life.

February: Equality and diversity: Give everyone an equal chance. Work and play with everyone. Differences in language, dress, food, where your parents or grandparents were born, race and religion are accepted as important.

March: Liberty: Follow your beliefs and let others follow theirs. Liberty includes the freedom to believe what you want, to choose your own friends, to express your own opinions and ideas, the right to meet in groups and to have any lawful job or business.

April: Pursuit of Happiness: Have fun but follow the rules at home and school. Do not step on the rights of others as you find happiness.

May: Patriotism and Rule of Law: Rules are made for everyone to follow. Both the government and the people must obey the law. A devotion to our country should be practiced in words and deeds.

Madison Lenawee's Child/Family Resource Room<br>Board Report<br>September 2012

## *Lenawee's Child Play Groups:

Schedule:
Monday: 8:45-9:55, 4 \& 5 year olds. Tuesday: 9:30-10:30, 0-5 year olds. Wednesday: 8:459:55, 4 \& 5 year olds. Thursday: 9:30-10:30, 0-5 year olds. Friday: 8:45-10:00, 4 \& 5 year olds. Play Groups are scheduled to begin September 17, 2012. Weekly library and monthly gym times will be offered. During the summer, the classroom and storage area underwent an extreme organization and clean out. The environment is much more user friendly and inviting.

The Madison site LISD summer camp was very successful. Enrollment was limited to 30 children, but it was expanded to accommodate 39. Families enjoyed the camp and walked away with many fun memories, games, and books.

Two summer family Play Group events took place here. A summer celebration day with an inflatable and ice cream and a Lenawee's Heart and Soul Music Together free class for families was scheduled. Both events had good attendance.
*Family Contacts: Play Group families received the following information by email this month: *Great Start Parent Coalition Hayride and Campfire event on Oct. 5. *Siena Heights Lock In for grades K-6 on Sept. 14. * Love and Logic flyer scheduled to begin Oct. 2 here at Madison. *Parent Coalition September Newsletter. *Adrian Public Library flyer listing story times for ages 18 months and up. *Lenawee's Heart and Soul fall music and art class schedule.

Several in class visits for returning/ new families and one home visit for the month of September.

## *Donations:

Two children's ballet DVDs', a variety of shampoos/soaps/conditioners, a computer paper box full of The Babysitter's Club children's' books.
*Family Resource Room: A table was set up in the Commons to share information regarding both the Play Group program and the Resource Room. Schedules, newsletters, child development and parenting fliers and pencils were given out to families that stopped for information. Many left their contact information to receive newsletters and alerts of upcoming events and community information.

Car seat assistance was given to one family who had a broken car seat and needed a new one. They were given information to obtain a very low cost new car seat through Lenawee Safe Kids.

WLEN/The Daily Telegram: Weekly notices are being sent to all staff to send me event information, press releases, photo opportunity requests, or actual photos that I can email for
publication in the Telegram. There has been a positive response to sending this to all staff. Madison District events are emailed for submission weekly on Wednesday afternoons. Photos were sent to the Telegram of the H.S. Trojan Pride Day, and CRSA Recipients. Photographers from the Telegram were also requested to attend the elementary open house, and the H.S. Trojan Pride Day.

Trojan Talk and Monthly Newsletter: Articles for the two publications are regularly submitted regarding Play Group schedules and events, and information regarding the Resource Room.

Valorie Veld
Parent Educator
Madison Elementary

## PLEASE COMPLETE

## ADVERTISING AND COMMERCIAL ACTIVITIES

The purpose of this policy is to provide guidelines for the appropriate and inappropriate use of advertising or promoting of commercial products or services to students and parents in the schools.
"Advertising" comes in many different categories and forums and is defined as an oral, written or graphic statement made by the producer, manufacturer, or seller of products, equipment, or services which calls for the public's attention to arouse a desire to buy, use or patronize the product, equipment, or services. This includes the visible promotion of product logos for other than identification purposes. Brand names, trademarks, logos or tags for product or service identification purposes are not considered advertising.

Option \# 1
[] It is the policy of the Board of Education that advertising shall not be permitted inschool district facilities or on School District property and that the District's name, students, staff members and District facilities shall not be used for any commercial advertising or otherwise promoting the interests of any commercial, political, nonprofit or other non-school agency or grganization, public or private.
[END OF OPTION \# 1]
[SELECTION OF THE FIRST OPTION PRECLUDES SELECTION OF THE SECOND OPTION]

Option \# 2
W The Board of Education may permit advertising in School District facilities or on School District property in the following categories or forums in accordance with the guidelines set forth herein:

## (d) Product Sales:

(H) product sales benefiting a district, school or student activity (e.g., the sale of beverages or food within schools);
(4) exclusive agreements between the District and businesses that provide the businesses with the exclusive right to sell or promote their products or services in the schools (e.g. pouring rights contracts with soda companies);
(V) fundraising activities (e.g., short term sales of gift wrap, cookies, candy, etc.) to benefit a specific student population, club or activity where the school receives a share of the profits.

## (V) Direct Advertising/Appropriation of Space:

( ) signage and billboards in schools and school facilities;
(1) corporate logos or brand names on school equipment (e.g., marquees, message boards or score boards);
(1) ads, corporate logos, or brand names on book covers, student assignment books, or posters;
io ads in school publications (newspapers and yearbooks and event programs);
(V) media-based electronic advertising (e.g., Channel One or Internet or web-based sponsorship);
(W) free samples (e.g., of food or personal hygiene products).

## ( $\downarrow$ Indirect Advertising:

Cd corporate-sponsored instructional or educational materials, teacher training, contests, incentives, grants or gifts;
(4) the Board approves the use of instructional materials developed by commercial organizations such as films and videos only if the education value of the materials outweighs their commercial nature.

The films or material shall be carefully evaluated by the school principal for classroom use to determine whether the films or materials contain undesirable propaganda and are in compliance with the guidelines as set forth above.

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## (U) Market Research:

(2. surveys or polls related to commercial activities;
(V) internet surveys or polls asking for information related to commercial activities;
()
(other).
[END OF OPTION \# 2]
It is further the policy of the Board that its name, students, staff members and District facilities shall not be used for any commercial advertising or otherwise promoting the interests of any commercial, political, nonprofit or other non-school agency or organization, public or private, without the approval of the Board or its designee.

Any commercial advertising shall be structured in accordance with the General Advertising Guidelines set forth below.

## General Advertising Guidelines

The following guidelines shall be followed with respect to any form of advertising on school grounds:
(1) When working together, schools and businesses must protect educational values. All commercial or corporate involvement should be consistent with the District's educational standards and goals.
(d) Any advertising that may become a permanent or semi-permanent part of a school requires prior approval of the Board.
( $\downarrow$ The Board reserves the right to consider requests for advertising in the schools on a case-by-case basis.
(d) No advertisement shall promote or contain references to alcohol, tobacco, drugs, drug paraphernalia, weapons, or lewd, vulgar, obscene, pornographic or illegal materials or activities, gambling, violence, hatred, sexual conduct. or sexually explicit material, X or R rated movies, or gambling aids.

No advertisement shall promote any specific religion or religious, ethnic or racial group, political candidate or ballot issue and shall be non-proselytizing.

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RELATIONS
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W) No advertisement may contain libelous material.

M No advertisement may be approved which would tend to create a substantial disruption in the school environment or inhibit the functioning of any school.

No advertisement shall be false, misleading or deceptive.
W Each advertisement must be reviewed in advance for age appropriateness.
(v) Advertisements may be rejected by the School District if determined to be inconsistent with the educational objectives of the School District, inappropriate, or inconsistent with the guidelines set forth in this policy.
( $($ All corporate support or activity must be consistent with the Board's policies prohibiting discrimination on the basis of race, color, national origin, religion, sex, disability, or age, and must be age-appropriate.
W) Students shall not be required to advertise a product, service, company or industry.
( Advertising will not be permitted on the outside or the inside of school buses.
(d) The Superintendent or designee is responsible for screening all advertising.
(1) The Superintendent or designee may require that samples of advertising be made available for inspection.
(W) The inclusion of advertisements in School District publications, in School District facilities, or on school district property does not constitute or imply approval and/or endorsement of any product, service, organization, or activity.
(4) Final discretion regarding whether to advertise and the content and value of the materials will be with the Board.

## Accounting

Advertising revenues must be properly reported and accounted for.

Neola 2012

Madison School Teacher Evaluation

|1. TEACHER PERFORMANCE EVALUATION = DOMAIN I, II, III, IV \& V (69 POINTS)
DOMAIN I: PLANNING AND PREPARATION

| Component | INEFFECTIVE | MINIMALLY EFFECTIVE | EFFECTIVE | HIGHLY EFFECTIVE | NA | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1: Knowledge | Has minimal knowledge of the state and national content standards and few ideas on how to teach it and how students learn. | Is somewhat familiar with the state and national content standards, knows how to access the standards, and has a few ideas of ways students develop and learn. | Knows the state and national content standards well and has current knowledge of child development and how students learn. | Can clearly articulate the state and national content standards and consistently demonstrates current knowledge of research regarding child development and how students learn |  |  |
| Evidence |  |  |  |  |  |  |


| 2: Scope \& Sequence | Plans lesson by lesson and correlation with state and national standards is not consistently documented | Not all lesson plans correlate with state and national standards and/or School Improvement Goals. | Plans the year so all lesson plans/units of study correlate with state and national standards and School Improvement Goals. Students are ready for local and external assessments. | Has a well-defined, documented plan, including units of study and a pacing guide for the year that is tightly aligned with state anc national standards and School Improvement Goals. Students are ready for local and external assessments. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |


| 3: Lessons | Plans lessons aimed primarily at entertaining students or covering textbook chapters, with very little connection to essential unit outcomes. Teacher plans lessons with very little likelihood of motivating or involving students. Teacher utilizes very few effective strategies, materials, technology, and group structures to motivate and involve students. | Designs lessons aligned with state and national standards, but lacks continuity to achieve essential unit outcomes. Teacher plans lessons that sometimes captures students' interest and occasionally utilizes effective strategies, materials, technology, and group structures to motivate and involve students. | Designs relevant lessons focused on measurable goals aligned with state and national standards as well as unit outcomes. . Teacher designs lessons that are relevant and usually utilizes highly effective strategies, materials, technology, and group structures to motivate and involve all students as active learners and problem solvers. | Designs highly motivating, relevant lessons with clear, measurable goals and objectives closely aligned with state and national standards as well as unit outcomes. Teacher consistently utilizes highly effective strategies, materials, technology, and group structures to motivate and involve all students as active learners and problem solvers. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Evidence |  |  |  |  |  |
| 4: Differentiation | Plans lessons aimed at the middle of the class. | Plans lessons with some thought as to how to accommodate special needs students. | $\begin{aligned} & \text { Designs lessons that target } \\ & \text { diverse learning needs, } \\ & \text { styles, and interests. } \end{aligned}$ | Designs lessons that break down complex tasks and address all learning needs, styles, and interests. |  |
| Evidence |  |  |  |  |  |

DOMAIN II: CLASSROOM MANAGEMENT

| 5: Relationships | Is sometimes unfair, sarcastic and/or disrespectful to students/class; plays favorites. Allows students to treat each other with disrespect. | Is usually fair and respectful toward students and builds positive relationships with some. Addresses students who treat each other with rudeness and disrespect. | Models fairness and respect towards all students. Encourages students to be polite and respectful. Establishes positive relationships with most students. | Teacher/student interactions are friendly; demonstrates/models politeness, fairness, caring, and respect. Establishes strong, positive and trusting relationships with students |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | - |



DOMAIN III: INSTRUCTION \& LEARNING


| 10: Culture of Learning that is Rigorous and Relevant | Instructional outcomes, activities and assignments, and classroom interactions convey low expectations for at least some students. Lesson plans and observations demonstrate that the teacher rarely captures students' interest or makes connections to their lives. Students demonstrate little or no pride in thei work. | Instructional outcomes, activities, assignments, and classroom interactions convey only modest expectations for student learning and achievement. Lesson plans and observations demonstrate that the teacher seeks to make the subject interesting, but often fails to connect to prior knowledge. Students minimally accept the responsibility to do good work but invest little of their energy into its quality. | Relevant instructional outcomes, activities, assignments, and classroom interactions convey rigorous expectations for students. Lesson plans and observations demonstrate that the teacher activates students' prior knowledge. Students can summarize what they have learned and can sometimes apply it to real-life situations. | Relevant instructional outcomes, activities, assignments, and classroom interactions convey rigorous expectations for all students. Lesson plans and observations demonstrate that the teacher activates students' prior knowledge. Students have internalized and can summarize what they have learned, while applying it to real-life situations. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |



| 12: Questioning | Teacher's questions are virtually all of poor quality, with low cognitive challenge and single correct responses, and they are asked in rapid succession. | Teacher's questions are a combination of low and high quality, posed in rapid succession. Only some invite a thoughtful response. | Most of the teacher's questions are of high quality. Adequate time is provided for students to respond. | Teacher's questions are of uniformly high quality, with adequate time for students to respond. Students formulate many questions. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 13: Lesson Closure | Moves on at the end of lesson and/or class period without having students summarize. | Facilitates closure activities that prompt students to review what has been learned, but not make use of higher level thinking skills. | Usually facilitates closure activities that prompt students to synthesize, analyze, comprehend, summarize, use, validate, apply, and/or evaluate newly acquired skills and knowledge | Always facilitates closure activities that prompt students to synthesize, analyze, comprehend, summarize, use, validate, apply, and/or evaluate newly acquired skills and knowledge |
| :---: | :---: | :---: | :---: | :---: |

DOMAIN IV: MONITORING, ASSESSMENT \& FOLLOW-UP

| 14: Checking for Understanding and Assessing | Writes final tests shortly before they are given. Uses ineffective methods (e.g., "Is everyone with me?") to check for understanding. | Plans some formative assessments and drafts unit tests as instruction proceeds. Uses a limited repertoire of effective methods to check for understanding during instruction. | Plans daily formative and summative assessments to measure student learning. <br> Frequently checks for understanding and gives students information to clarify misconceptions. | Prepares and schedules timely diagnostic, formative, and summative assessments to monitor student learning. Frequently uses a variety of effective methods to check for understanding and to clarify misconceptions in order to move students toward mastery of objectives. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 15: Homework | Teacher assigns busy work and gives little regard to the amount of time needed to complete the assignment. | Sometimes the assignments lack relevance and do not always reinforce the learning objectives. Students are not always well-prepared to complete assignment in a timely or successful manner. | Homework assignments are relevant, take an appropriate amount of time, and reinforce the objectives of the lesson or apply acquired knowledge. Teacher insures that students are well-prepared to complete assignment successfully. | Homework assignments are relevant, take an appropriate amount of time, and reinforce the objectives of the lesson or apply acquired knowledge. Teacher insures that students are well-prepared to complete assignment successfully. Homework is differentiated and appeals to multiple learning styles. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 16: Student Support and Feedback | Provides infrequent and irrelevant feedback. Lessons do not provide opportunities for re-teaching. Teacher fails to seek or provide interventions for students in need. | Provides ongoing feedback and offers students who fail tests opportunities for remediation. Makes recommendations for improvement, but often fails to seek and follow up on appropriate interventions. | Takes responsibility for and provides feedback to students who are not succeeding academically and/or behaviorally in a timely manner. Ensures that students who need additional support(s) receive appropriate services, including classroom interventions, in a timely manner. | Takes responsibility for <br> students who are not succeeding. Follows up and provides personal attention/feedback to all students to maximize their academic and behavioral potential. Ensures that students who need additional support(s) receive appropriate services and possible resolutions to academic deficiencies, including classroom interventions, in a timely manner. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 17: Home Communication | Does not or seldom informs parents of concerns, classroom news, or positive feedback about their children. Does not inform parents about learning and behavioral expectations. | Informs parents about classroom news and/or problems their children are having but rarely offers positive feedback. Provides parents with either learning or behavioral expectations for the year, but not both. | Regularly communicates with parents regarding academic and behavioral expectations, news, problems, and successes using tools such as eSchool, school Fusion pages, blogs, newsletters, etc. | Effectively develops a system that includes a variety of two-way communication regarding academic and behavioral expectations, news, problems, and successes with parents using tools such as e-School, school <br> Fusion pages, blogs, newsletters, etc. Provides parents examples and suggestions as to how they can help to support the learning outcomes at home. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 18: Reliability | Frequently skips assignments, is late, makes errors in records, and misses paperwork deadlines. | Occasionally skips assignments, is late, makes errors in records, and misses paperwork deadlines | Is punctual and reliable with paperwork, duties, and assignments; keeps accurate records. Is ethical, honest, and acts with integrity. | Carries out assignments conscientiously and punctually, keeps meticulous records, and is never late. Is always ethical, honest, and acts with integrity. |  |
| Evidence |  |  |  |  |  |



| 20: Professional Communication and Rapport with Colleagues | Frequently fails to keep the administration informed about major concerns and/or frequently does not respond constructively in a professional manner to suggestions and differing opinions. Discloses confidential information. | Sometimes fails to keep the administration informed about major concerns and/or sometimes does not respond constructively in a professiona manner to suggestions and differing opinions. Discloses confidential information. | Keeps the administration informed about major concerns, listens thoughtfully to other viewpoints, and responds constructively in a professional manner to suggestions and differing opinions. Maintains confidentiality. | Keeps the administration informed about major concerns, asks for help or feedback when needed, listens thoughtfully to other viewpoints, and responds constructively in a professional manner to suggestions and differing opinions. Maintains confidentiality. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 21: Data-driven Professional Learning Communities | Meets infrequently and on the fly with colleagues; conversations lack educational substance. Does not use data to plan for and adjust instruction. | Meets occasionally with colleagues to share ideas about teaching and students. Rarely uses data to adjust instruction. | Collaborates with colleagues on a regular basis to plan units, share teaching ideas, and review student work to fine-tune teaching, re-teach, and advance student achievement. | Collaborates with colleagues at least weekly to plan units, share teaching ideas, and analyze assessment data to finetune teaching, re-teach, and advance student achievement. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 22: Self-Improvement | Is not open to ideas for improving teaching and learning. Lessons appear to be recycled from year to year. | Rarely seeks out or implements new ideas for improving teaching and learning. | Consistently strives to learn and implement best practices, seeks out effective teaching ideas from supervisors, colleagues, workshops, reading, and the Internet. | Consistently strives to learn, implement and share best practices by participating in professional learning communities, workshops, readings, study groups, the Internet, and other sources. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Evidence |  |  |  |  |  |
| 23: Strain of Teaching | Several times during the year, teacher fails to maintain a professional demeanor. | Does not always maintain a professional demeanor. | Maintains a professional demeanor in stressful situations. | Maintains a professional demeanor in stressful situations. Encourages others and diffuses potentially challenging situations. |  |
| Evidence |  |  |  |  | - |


| Domain | Indicator | I-0 | ME-1 | E-2 | HE-3 | POINTS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I. Planning \& Preparation | 1. Knowledge | 0 | 0 | 0 | 0 | - |
|  | 2. Scope \& Sequence | 0 | 0 | 0 | 0 | - |
|  | 3. Lessons | 0 | 0 | 0 | 0 | - |


|  | 4. Differentiation | 0 | 0 | 0 | 0 | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| II. Classroom Management | 5. Relationships | 0 | 0 | 0 | 0 | - |
|  | 6. Response to Student Behavior | 0 | 0 | 0 | 0 | - |
|  | 7. Procedures | 0 | 0 | 0 | 0 | - |
|  | 8. Instructional Pace \& Transitions | 0 | 0 | 0 | 0 | - |
| III. Instruction \& Learning | 9. Communicating Expectations for Learning | 0 | 0 | 0 | 0 | - |
|  | 10. Culture of Learning that is Rigorous and Relevant | 0 | 0 | 0 | 0 | - |
|  | 11. Classroom Activities and Assignments | 0 | 0 | 0 | 0 | - |
|  | 12. Questioning | 0 | 0 | 0 | 0 | - |
|  | 13. Lesson Closure | 0 | 0 | 0 | 0 | - |
| IV. Monitoring, Assessment, \& Follow-up | 14. Checking for Understanding \& Assessing | 0 | 0 | 0 | 0 | - |
|  | 15. Homework | 0 | 0 | 0 | 0 | - |
|  | 16. Student Support and Feedback | 0 | 0 | 0 | 0 | - |
| V. Professional Responsibilities | 17. Home Communication | 0 | 0 | 0 | 0 | - |
|  | 18. Reliability | 0 | 0 | 0 | 0 | - |
|  | 19. Commitment to the Common Good | 0 | 0 | 0 | 0 | - |
|  | 20. Professional Communication \& Rapport with Colleagues | 0 | 0 | 0 | 0 | - |
|  | 21. Data-Driven Professional Learning Communities | 0 | 0 | 0 | 0 | - |
|  | 22. Self-Improvement | 0 | 0 | 0 | 0 | - |
|  | 23. Strain of Teaching | 0 | 0 | 0 | 0 | - |
| Total Points |  |  |  |  |  | - |

2. EVIDENCE OF STUDENT GROWTH (63 POINTS)

信 target growth is based on spring to spring measurements for returning students, fall to spring for new students
Lementary student achievement


| 1st - AIMSweb Reading Curriculum <br> Based Measurement (R-CBM) <br> Four Year Olds - Get It, Got It, Go - |  |  |  |
| :--- | :--- | :--- | :--- |
| Rhyming |  |  |  |
| Language | \# of students who met or exceedec | \# of students assessed |  |


| Improved MEAP scores ("I" or "SI"), <br> metlexceeded NWEA target growth <br> rate or met/exceeded 65th <br> percentile (Mathematics) |  |  |  |
| :--- | :--- | :--- | :--- |
| Young 5s - Number Identification <br> Fluency |  |  |  |
| Kindergarten/1st - NWEA Primary <br> Math MAPS |  |  |  |
| Four Year Olds - Get It, Got It, Go - <br> Picture Naming |  |  |  |
| Math |  |  |  |
| Total | \# of students who met or exceedec |  |  |

## MIDDLE SCHOOL STUDENT ACHIEVEMENT

| Improved MEAP scores ("I" or "SI"), met/exceeded NWEA target growth rate or met/exceeded 65th percentile (Reading) | $X=A \times 63$ <br> $X=$ Student Growth Points <br> A = \# of students who met or exceeded $\div$ \# of students assessed |  |
| :---: | :---: | :---: |
|  | \# of students who met or exceedec | \# of students assessed |

HIGH SCHOOL STUDENT ACHIEVEMENT

| Met/exceeded NWEA Common Core target growth rate or met/exceeded 60th percentile (Freshman and Sophomores) | $\begin{gathered} X=A \times 63 \\ X=\text { Student Growth Points } \end{gathered}$ <br> A = \# of students who met or exceeded $\div$ \# of students assessed |  |
| :---: | :---: | :---: |
| Met/exceeded college readiness benchmark on ACT, rated proficient or higher on the MME or met/exceeded target growth rate of 2 points from 10th grade Plan score to ACT score (Juniors) |  |  |
| Students deemed ready for college level coursework as measured by college entrance exams (Seniors). |  |  |
| Reading | \# of students who met or exceedec | \# of students assessed |

## EVIDENCE OF STUDENT GROWTH POINTS

$\qquad$
Modified student growth measurement formula for special education teachers in a co-taught setting. 65\% general ed.I 35\% special ed w/ IEP
All other teachers (PE, Art, Music, etc.) and counselors will qualify for points for their students who meet the above criteria in Reading.
Where appropriate, academic growth for special education students may be measured using a different assessment tool decided by the building principal
3. TEACHER ATTENDANCE (20 POINTS)

Madison School District believes that employee attendance impacts student achievement. To that end, points will be awarded for employee attendance to create an atmosphere and culture where perfect attendance (employee is not absent any work days) or outstanding attendance (employee is absent only up to 3 contractual personal business/sick days) is the norm. Absences that count towards FMLA, bereavement, and/or jury duty will not count towards these limits.

|  | Days Absent | Points | Total |
| :---: | :---: | :---: | :---: |
|  | 0 | 20 |  |
|  | 1 | 18 |  |
|  | 2 | 16 |  |
|  | 3 | 14 |  |
|  | 4 | 12 |  |
|  | 5 | 10 |  |
|  | 6 | 8 |  |
|  | 7 | 6 |  |
|  | 8 | 4 |  |
|  | 9 | 2 |  |
|  | 10+ | 0 |  |
| TEACHER ATTENDANCE POINTS |  |  |  |

4. SIGNIFICANT RELEVANT ACCOMPLISHMENT AND GOING "ABOVE AND BEYOND" (15 POINTS)

sponsored event that is held or extended beyond the school day
5. PARTICIPATION IN PROFESSIONAL DEVELOPMENT AND RELEVANT SPECIAL TRAINING (13 POINTS)

On-going professional development of teachers impacts student achievement. To that end, points will be awarded to teachers attending district provided PD. These days include early release days designated for PD, faculty meetings, grade level team meetings, and departmental meetings. Absences for pre-approved school business will be excused. Absence from a full day of PD will result a six point reduction. Absence from an early release PD will result in four point reduction. Absence from a faculty, grade level, or dep
in family (as defined by the MEA Master Agreement) will be waived.

## PROFESSIONAL DEVELOPMENT POINTS




By signing above, I acknowledge that I have reviewed and understand the results of this annual evaluation report.
cc: Personnel file

## Madison School Annual Administrative Evaluation



DOMAIN 1: LEADERSHIP AND PROFESSIONAL RESPONSIBILITIES

| Component | INEFFECTIVE | MINIMALLY EFFECTIVE | EFFECTIVE | HIGHLY EFFECTIVE | NA |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $1 \text { a: }$ <br> Fosters the success of others by demonstrating integrity, fairness, ethical behavior, and commitment to professional growth. | Is limited in fostering success and demonstrates a lack of integrity, fairness, ethical behavior, and commitment to professional growth. | Is adequate in fostering success by occasionally demonstrating integrity, fairness, ethical behavior, and commitment to professional growth. | Is capable in fostering success by regularly demonstrating integrity, fairness, ethical behavior, and commitment to professional growth. | Is exceptional in fostering success by consistently demonstrating integrity, fairness, ethical behavior, and commitment to professional growth. |  |  |
| Evidence |  |  |  |  |  |  |


| 1b: <br> Accepts administrative decisions and works enthusiastically toward achieving goals even when they do not conform to personal opinions. | Rarely accepts administrative decisions and is unwilling to work toward achieving goals. | At times accepts administrative decisions and is slow to work toward achieving goals. | Ordinarily accepts administrative decisions and is earnest in working toward achieving goals. | Continually accepts administrative decisions and is enthusiastic in working toward achieving goals. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 1c: <br> Ensures teacher and pupil attendance, in addition to demonstrating positive impact on improving, or at least maintaining, the rate of successful graduation. | Is ineffectual in ensuring teacher and pupil attendance, and fails to demonstrate a positive impact on the graduation rate. | Is minimally effectual in ensuring teacher and pupil attendance, and sometimes demonstrates a positive impact on the graduation rate. | Is effectual in ensuring teacher and pupil attendance, and customarily demonstrates a positive impact on the graduation rate. | Is highly effectual in ensuring teacher and pupil attendance, and always demonstrates a positive impact on the graduation rate. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |


| 1d: <br> Fosters excellence in self and others by facilitating the development, communication, and implementation of the building and school district School Improvement Plan. | Does not foster excellence and infrequently facilitates the development, communication, and implementation of the building and school district School Improvement Plan. | Is fair in fostering excellence by inconsistently facilitating the development, communication, and implementation of the School Improvement Plan. | Is sufficient in fostering excellence by regularly facilitating the development, communication, and implementation of the School Improvement Plan. | Is excellent in fostering excellence by perpetually facilitating the development, communication, and implementation of the School Improvement Plan. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 1e: <br> Willing to make decisions which may be unpopular, yet be best for the overall program. | Does not make decisions that are best for overall programming. | Makes decisions from time to time that are best for overall programming. | Commonly makes decisions that are best for overall programming. | Invariably makes decisions that are best for overall programming. | - |
| Evidence |  |  |  |  |  |

1f:
Exerts leadership and assists in developing philosophy, policy, and curriculum as the school or program operates within the framework of
Madison's goals and objectives.

Is insufficient in exerting leadership and assists sporadically in developing philosophy, policy, and curriculum.
s sufficient in exerting leadership and assists randomly in developing philosophy, policy, and curriculum.

Is competent in exerting leadership and assists periodically in developing philosophy, policy, and curriculum.

Is distinct in exerting leadership and assists tirelessly in developing philosophy, policy, and curriculum.

Evidence

## DOMAIN 2: STAKEHOLDER RELATIONSHIPS

| 2a: <br> Accepts and welcomes appropriate verbal and written feedback from all stakeholders. Effectively returns communication to all stakeholders in a timely manner. | Seldom accepts and welcomes appropriate and timely feedback, and meagerly returns communication to all stakeholders. | Inconsistently accepts and welcomes appropriate and timely feedback, and partially returns communication to all stakeholders. | Regularly accepts and welcomes appropriate and timely feedback, and ably returns communication to all stakeholders. | Consistently accepts and welcomes appropriate and timely feedback, and proficiently returns communication to all stakeholders. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 2b: <br> Promotes constructive relationships between the district and the community. | Infrequently promotes constructive relationships between the district and the community. | Inconsistently promotes constructive relationships between the district and the community. | Ordinarily promotes constructive relationships between the district and the community. | Continually promotes constructive relationships between the district and the community. |  |
| Evidence |  |  |  |  |  |
| 2c: <br> Promotes and participates in community partnerships and outreach. | Fails to promote and participate in community partnerships and outreach. | Sometimes promotes and participates in community partnerships and outreach. | Customarily promotes and participates in community partnerships and outreach. | Always promotes and participates in community partnerships and outreach. |  |
| Evidence |  |  |  |  |  |



## DOMAIN 3: CURRICULUM AND INSTRUCTION

| 3a: <br> Relates curricular programming to the adopted goals and objectives of the school district. | Sporadically relates age appropriate/grade appropriate curricular programming to the adopted goals and objectives of the school district. | On occasion, relates age appropriate/grade appropriate curricular programming to the adopted goals and objectives of the school district. | Usually relates age appropriate/grade appropriate curricular programming to the adopted goals and objectives of the school district. | Frequently relates age appropriate/grade appropriate curricular programming to the adopted goals and objectives of the school district. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 3b: <br> Demonstrates knowledge of and facilitates effective and instructional practices. | Is limited in demonstrating knowledge of and facilitating effective and instructional practices. | Is adequate in demonstrating knowledge of and facilitating effective and instructional practices. | Is capable in demonstrating knowledge of and facilitating effective and instructional practices. | Is exceptional in demonstrating knowledge of and facilitating effective and instructional practices. | - |
| Evidence |  |  |  |  |  |
| 3c: <br> Utilizes a variety of reliable data sources to make informed decisions that enhance student outcomes. | Utilizes no reliable data sources to make informed decisions that enhance student outcomes. | Utilizes little reliable data sources to make informed decisions that enhance student outcomes. | Utilizes some reliable data sources to make informed decisions that enhance student outcomes. | Utilizes many reliable data sources to make informed decisions that enhance student outcomes. |  |


3d:

| 3d: <br> Reviews programs and services at least annually to assess how well they meet the needs of stakeholders. | Never reviews programs and services to assess how well they meet the needs of stakeholders. | Reviews some programs and services to assess how well they meet the needs of stakeholders. | Reviews most programs and services to assess how well they meet the needs of stakeholders. | Reviews all programs and services to assess how well they meet the needs of stakeholders. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 3e: <br> Plans, implements, and evaluates programs and services that effectively increase student outcomes. | Seldom plans, implements, and evaluates programs and services that effectively increase student outcomes. | Occasionally plans, implements, and evaluates programs and services that effectively increase student outcomes. | Regularly plans, implements, and evaluates programs and services that effectively increase student outcomes. | Consistently plans, implements, and evaluates programs and services that effectively increase student outcomes. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |

## DOMAIN 4: EVALUATION AND SUPERVISION OF PERSONNEL

| 4a: <br> Makes recommendations for employment and other personnel decisions consistent with the best interest of the district. | Is ineffective in making recommendations for employment and other personnel decisions. | Is limited in making recommendations for employment and other personnel decisions. | Is capable in making recommendations for employment and other personnel decisions. | Is exceptional in making recommendations for employment and other personnel decisions. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 4b: <br> Ensures that all staff are evaluated annually and provided for appropriate orientation, follow-up training, and mentoring of staff. | Annually evaluates few staff including Special Education staff. Based on final evaluation rating, fails to provide appropriate orientation, follow-up training, and mentoring of staff. | Annually evaluates most staff including Special Education staff. Based on final evaluation rating, sometimes provides appropriate orientation, follow-up training, and mentoring of staff. | Annually evaluates all staff including Special Education staff. Based on final evaluation rating, periodically provides appropriate orientation, follow-up training, and mentoring of staff. | Annually evaluates all staff including Special Education staff. Based on final evaluation rating, constantly provides appropriate orientation, follow-up training, and mentoring of staff. |  |
| Evidence |  |  |  |  |  |


| 4c: <br> Shares expectations for staff performance and responsibilities. | Is inadequate in sharing expectations for staff performance and responsibilities. | Is fair in sharing expectations for staff performance and responsibilities. | Is sufficient in sharing expectations for staff performance and responsibilities. | Is excellent in sharing expectations for staff performance and responsibilities. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |


| 4d: <br> Establishes a remediation process that offers resources for improvement of performance. | Does not establish a remediation process that offers resources for improvement of performance. | Establish a remediation process but offers no resources for improvement of performance. | Establishes a remediation process that offers limited resources for improvement of performance. | Establishes a remediation process that offers a variety of resources for improvement of performance. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| 4e: <br> Promotes professional growth opportunities. | Never promotes professional growth opportunities. | Promotes few and infrequent professional growth opportunities. | Promotes fundamental professional growth opportunities. | Promotes advanced professional growth opportunities. |  |
| Evidence |  |  |  |  |  |


| 4f: <br> Provides support and resources that result in increased student achievement/staff performance. | Provides little/no support and/or resources that result in increased student achievement/staff performance. | Provides intermittent support and resources that result in increased student achievement/staff performance. | Provides regular support and resources that result in increased student achievement/staff performance. | Provides considerable support and resources that result in increased student achievement/staff performance. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence |  |  |  |  |  |
| End of SUBJECTIVE EVALUATION Categories for Sections I, II, III, and IV |  |  |  | TOTAL ALLOWABLE \%-THI <br> NUMBER OF COMPONENT SUBJECTIVE POINTS SUBT SCORE AS \% OF TOTAL EVA | $\begin{array}{r} \hline 60 \% \\ 0 \\ 0 \\ 0.00 \% \end{array}$ |

NOTE: Click on the yellow shaded box in each of the Student Growth CATEGORY columns titled "Select Measurement Instrument" and a drop down arrow will appear. Select the desired instrument and press the 'ENTER" key. You may leave any gray shaded box blank or type n/a if it does not apply.


DOMAIN 6: STATE STUDENT GROWTH MEASUREMENT INSTRUMENTS

| STATE ASSESSMENT 1 <br> (Select measurement instrument) | Administrator shows no demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows some demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows clear and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument. | Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence | (Click the gray shaded box to the left and type your Evidence message here) |  |  |  |  |


| STATE ASSESSMENT 2 <br> (Select measurement instrument) | Administrator shows no demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows some demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows clear and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument. | Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument. | - |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Evidence | (Click the gray shaded box to the left and type your Evidence message here) |  |  |  |  |
| STATE ASSESSMENT 3 | Administrator shows no demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows some demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows clear and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument. | Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument. |  |
| (Select measurement instrument) |  |  |  |  | - |
| Evidence | (Click the gray shaded box to the left and type your Evidence message here) |  |  |  |  |

## Administrator shows clear

 and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument.Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument.

| NATIONAL ASSESSMENT $2$ | Administrator shows no demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows some demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows clear and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument. | Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Select measurement instrument) |  |  |  | - | - |
| Evidence | (Click the gray shaded box to the left and type your Evidence message here) |  |  |  |  |


| NATIONAL ASSESSMENT $3$ | Administrator shows no demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows some demonstration of having a direct impact on student growth according to the objective results of this assessment instrument. | Administrator shows clear and indisputable demonstration of having a direct impact on student growth, that is evident according to the objective results of this assessment instrument. | Administrator shows mastery and demonstrates significant and indisputable evidence of having a direct impact on student growth, according to the objective results of this assessment instrument. |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (Select measurement instrument) |  |  |  | - | - |
| Evidence | (Click the gray shaded box to the left and type your Evidence message here) |  |  |  |  |

## End of OBJECTIVE EVALUATION Categories for Sections V, VI, and VII

|  |  |  |
| ---: | :--- | :--- |
| $0-49.99$ | $=$ | INEFFECTIVE |
| $50-74.99$ | $=$ | MINIMALLY EFFECTIVE |
| $75-90.00$ | $=$ | EFFECTIVE |
| $90.01-100.00$ | $=$ | HIGHLY EFFECTIVE |

Number of "Ineffective" Ratings: 0
Evaluator's Signature: 0 Date

By signing above, I acknowledge that I have reviewed and understand the results of this annual evaluation report.
cc: Personnel file

## HEALTH PLAN A PURCHASING CONSORTIUM AGREEMENT

This Health Plan A Purchasing Consortium Agreement (the "Agreement") is entered into between and among the Lenawee Intermediate School District ("LISD") and Madison School District, (each individually a "member" and collectively the "Consortium"), for the collective purchase of public employee health benefits and related services as more particularly described herein.

WHEREAS, the members of the Consortium are legally authorized to create a purchasing coalition and to enter into and implement the terms of this Agreement pursuant to Sections 5(1)(c) and 5(3) of the Public Employees Health Benefit Act ("PEHBA"), MCL 124.75(3), as well as pursuant to Sections 11a, 601a and 627 of the Revised School Code, MCL 380.11a; MCL 380.601a; MCL 380.627; and

WHEREAS, the purpose of the Consortium is to create a mechanism for collectively purchasing insured medical benefits and coverage as well as health care plan services and related administrative services in order to achieve efficiencies and cost reductions in health care expenditures.

NOW THEREFORE, in consideration of the mutual covenants contained herein, the parties hereto agree as follows:

## 1. GENERAL PURPOSES OF CONSORTIUM.

1.1 PEHBA authorizes the members of the Consortium to participate in a shared purchasing arrangement or coalition to procure insured medical, optical, and dental benefits including, but not limited to, hospital and physician services, prescription drugs and related benefits, as well as health care plan services or administrative services (collectively, "Services").
1.2 The members of the Consortium desire to create a purchasing coalition to: (a) increase their purchasing power and efficiency; (b) reduce the expenditure of internal and external administrative resources; (c) provide a mechanism to monitor the cost, efficiency and quality of the Services; (d) aggregate their members for the purpose of acquiring, comparing, and utilizing obtainable claims utilization data; and (e) develop, maintain and modify, as appropriate, operational plans to carry out and further the purposes of this Agreement.
1.3 The Consortium is not a "public employer pooled plan," as that term is defined in Section 3(f) of PEHBA, MCL 124.73(f). The Consortium is not intended to and shall not operate as a third party administrator under the provisions of the Third Party Administrator Act, MCL 550.901, et seq.
1.4 The Consortium is constituted as and shall be operated as a legal entity separate and distinct from its individual members.

## 2. ACQUISITION OF AND PARTICIPATION IN SERVICES.

2.1 The Consortium, through approval of its Governing Board, shall determine the Services which the Consortium will endeavor to obtain as participation opportunities for the Consortium members. Without approval of its Governing Board, the Consortium shall not make available any Services to its members where the aggregate level of participation in any individual Service is less than five hundred (500) employees.

In ascertaining and developing specifications for the Services, the Consortium may obtain the services of licensed insurance counselors, consultants and other entities or individuals possessing expertise in the areas of the Consortium's operation and functioning. The cost of such services shall be paid by the Consortium.
2.2 After the Services have been ascertained and determined, as described in Section 2.1 above, the Consortium will solicit quotations for those Services at the direction of its Governing Board and in accordance with the requirements of PEHBA. For each Service so designated, the Consortium shall solicit not less than four (4) bids from different insurance carriers, at least one of which shall be solicited from a Voluntary Employees' Beneficiary Association, as defined in Section 501(c)(9) of the Internal Revenue Code. This solicitation shall be made in the name of the Consortium, and also explicitly made for and on behalf of each member of the Consortium in its own right. All responses by insurance carriers or other providers to the Consortium as a result of its solicitation, or its request for proposals for Services, shall be furnished by the Consortium to each of its members.
2.3 At such time as quotations are received by the Consortium from a carrier for a particular Service, each Consortium member shall, within the time established by the Consortium, have the opportunity to formally accept or decline such Service and shall inform the Fiscal Agent, in writing, of its decision. If a member rejects a particular Service or fails to timely notify the Fiscal Agent of that member's acceptance of a Service, that member will be deemed to have rejected participation in the Service offered. If a member timely notifies the Fiscal Agent of acceptance of a particular Service, that member shall satisfy all conditions of this Agreement for participation in the Service including, without limitation, the obligation to pay to the Fiscal Agent amounts determined under this Agreement attributable to the member's participation in that Service.
2.4 Once the Fiscal Agent has been notified that one or more members have declared their intent to participate in an offered Service for which initial premium quotations have been received, the Fiscal Agent shall record the
identities of the participating members and, where necessary, shall, on behalf of the Consortium, obtain revised quotations for the Service if any member that previously indicated an intent to receive the Service has subsequently declined the opportunity to participate in that particular Service.

No member shall be obligated to finally decide whether or not to participate in any Service offered by the Consortium until a final premium quotation for that Service has been obtained for that Service based upon the number of member participants, the number of insured employees/dependents and the relevant claims experience.

Any final commitment by a member to participate in any Service available through the Consortium shall be accomplished only by approval of that member's Board of Education, which process shall include a review of the bid solicitations required by this Agreement and by PEHBA and any responses to those solicitations.
2.5 Any member who participates in a Service made available through the Consortium shall be bound by and required to comply with the terms of any applicable insurance contract or policy issued for the Service, and shall not be permitted to withdraw from participation in that Service during the term of the applicable insurance contract or policy without written approval of the carrier and the Consortium's Governing Board.
2.6 After receipt of a final quote for Services and a final commitment to participate in a Service by members, the Consortium shall negotiate and enter into such contract(s) with insurance carriers, third party administrators or other providers as are reasonable and necessary for acquisition of the Services. Individual member payments for the Services in which the member has elected to participate shall be made in accordance with Section 7 of this Agreement.
2.7 A member of the Consortium that elects to participate in a Service made available through the Consortium shall enter into a participation agreement with the Consortium, in a form approved by the Consortium's Governing Board, as a condition to participating in that Service. The participation agreement shall include, but shall not be limited to; provisions pertaining to implementation of the Service(s) as specified in Section 6.5 of this Agreement; provisions obligating the member to make timely payment of premium and other allocable costs to the Fiscal Agent for administrative services; and provisions for disbursement to the insurance carrier(s) or other provider(s) of the Service(s) in which the member has elected to participate.
2.8 Any contract entered into by the Consortium with insurance carriers, third party administrators or other providers shall contain a provision that

Consortium members having 100 or more employees in a medical benefit plan shall either be designated as a policy holder for the medical benefit plan or at all times have access by electronic means to at least all of the claims utilization and costs information data described in Section 15 of PEHBA within 10 business days after making a written request.

## 3. REQUESTS FOR CLAIMS DATA.

3.1 The Consortium will, on behalf of its members, obtain claims utilization data available under PEHBA or otherwise as is necessary or desirable to compare, analyze, and negotiate the cost for Services. All members that participate, or that sign a letter of intent to participate, in the acquisition of a particular Service shall be deemed to be in an arrangement to aggregate employees for purposes of obtaining claims utilization and cost information data required to be disclosed under PEHBA.
3.2 To the extent necessary and as authorized under PEHBA, Consortium members having fewer than 100 employees in a medical benefit plan shall enter into a Letter of Intent in order to be provided with claims utilization data and cost information specified in Section 15 of PEHBA.

If a Consortium member has sufficient employees enrolled in a medical benefit plan in order to be provided with separate claims utilization and cost information under PEHBA or otherwise, that member shall supply such data to the Consortium within the process of declaring its intent to participate in one or more Services made available through the Consortium.

Claims utilization data and cost information under this provision will be limited to that provided by the carrier to the member, in accordance with Section 15(3) of PEHBA, and shall include only de-identified health information as permitted under the Health Insurance Portability and Accountability Act of 1996, and the regulations promulgated to implement that enactment.
3.3 Nothing herein shall be deemed to eliminate or diminish the right of an individual member to obtain its own claims utilization data as authorized under PEHBA or otherwise.
3.4 Any contract to procure Services that is available for Consortium member participation under the terms of this Agreement shall contain a provision that Consortium members having 100 or more employees in a medical benefit plan shall either be designated as a policy holder for the medical benefit plan or at all times have access by electronic means to at least all of the claims utilization and cost information data described in Section 15 of PEHBA within 10 business days after making a written request.
3.5 The Consortium shall submit claims utilization data it has secured to insurance carriers, third party administrators or other providers which it solicits to provide benefits or administrative services for any Service which the Consortium seeks to make available to its members, as well as upon request to any carrier, third party administrator or other provider that requests the opportunity to submit a proposal to provide benefits or administrative services at the time of a request for bids. This information shall also be made available by the Consortium to employee representatives of those employees of members who are enrolled in the Services.

## 4. OTHER CONSORTIUM OBLIGATIONS AND AUTHORITY.

4.1 The Consortium shall have the authority to undertake any other lawful actions deemed necessary or appropriate by its Governing Board to further the purposes of this Agreement, including, but not limited to, entering into contracts, acquiring and disposing of real and personal property, employing or contracting for the services of persons or entities, and incurring debts and liabilities in accordance with a budget approved by the Governing Board.
4.2 The Consortium shall be responsible for proper accounting of the services performed pursuant to this Agreement and for maintaining appropriate records of solicitations and quotes for Services, claims data, participation information, contracts for Services, invoices, payment information, and other similar documentation deemed necessary or desirable.
4.3 Nothing in this Agreement has the purpose or effect of empowering the Consortium, its governing Board, its Fiscal Agent, or any member of the Consortium to process insurance claims or to provide administrative services pursuant to a service contract or to otherwise function as a third party administrator under the Third Party Administrator Act, MCL 550.901, et seq.

## 5. GOVERNING BOARD AND STEERING COMMITTEE.

5.1 The Consortium shall be under the direction and control of a Governing Board. The Governing Board shall consist of one voting member, representing each individual member of the Consortium. Members of the Governing Board representing an individual member shall be appointed by that member's Board of Education or its governing body.
5.2 Each voting member of the Governing Board shall have one vote. Except as otherwise set forth in this Agreement, the affirmative vote of a simple majority of the voting members who are present shall be required to take action, so long as a quorum exists.
5.3 The Governing Board shall be responsible for selecting a Steering Committee consisting of five (5) members of the Governing Board. In addition, the Superintendent (or designee) of the Fiscal Agent district shall serve as a member of the Steering Committee. The Steering Committee shall be responsible for carrying out the operational aspects of the Consortium, to the extent that such matters have been delegated to the Steering Committee by the Governing Board.
5.4 The Governing Board shall meet at a minimum on a quarterly basis, but may meet on any other reasonable date and time with sufficient written notice to all members. A quorum of voting members shall be present to transact business. Minutes of all meetings of the Governing Board shall be approved and maintained as public records.
5.5 The Governing Board shall be solely responsible for overall direction of the Consortium, including, but not limited to, setting strategic direction regarding quotations solicited (such as the type and amount of health benefits and related services), obtaining Services in accordance with this Agreement, requesting claims data for purposes of obtaining quotes, and appointing any Fiscal Agent serving subsequent to the Fiscal Agent designated in Section 6.8.
5.6 The Governing Board may also create and utilize such other advisory and user committees and/or groups as it deems reasonably desirable or necessary for the efficient and effective performance of this Agreement. The identity, composition and scope of authority of any such committees and/or groups shall be determined by the Governing Board.

## 6. FISCAL AGENT.

6.1 The Fiscal Agent shall act as depository with custody of all Consortium funds from whatever source pertinent to carrying out the terms of this Agreement. The Fiscal Agent shall be entitled to receive funds from members of the Consortium which represent the cost of administration and premium amounts attributable to the participation of that member in a specific Service under this Agreement.

The Fiscal Agent shall be responsible for disbursing to the appropriate insurance carrier or third party administrator all sums transferred to it by members of the Consortium (with the exception of the Fiscal Agent's administrative fees, as specified in Section 7 of this Agreement) which are attributable to their participation in any Service made available through the Consortium. The Fiscal Agent shall not be responsible for transmitting payment or funds on behalf of any member which is allocable to the participation of that member where such amounts are delinquent or in arrears.

The Fiscal Agent shall have no role in the processing, payment or adjudication of any claims for the underlying insurance products or plans.

The Fiscal Agent shall invest any unused funds received by it as authorized by the Governing Board and in accordance with law. Any interest realized by the Fiscal Agent by virtue of the performance of its functions and duties under this Agreement shall remain within the Consortium and shall be utilized, as approved by the Governing Board, to defray the administrative expenses of the Consortium.
6.2 The Consortium requires strict accountability of all funds. The Fiscal Agent shall contract for an annual fiscal year audit of all financial records and information pertinent to Consortium operation. The Consortium shall absorb the cost of this audit, the results of which shall be provided in written or electronic form to each member upon completion of the audit. In addition, the Fiscal Agent and Governing Board shall each have the right and authority to audit Consortium records at any time to ascertain compliance with this Agreement and the purposes and policies of the Consortium.
6.3 The Fiscal Agent shall maintain all records of the Consortium, including Governing Board minutes, in accordance with the policies, resolutions and direction of the Governing Board.
6.4 The Fiscal Agent shall make available to any member of the Consortium, available financial and other operating records of the Consortium in order to promote transparency of the Consortium's operations. However, the Consortium shall not disclose such information where to do so would be contrary to state or federal law, or where such disclosure would constitute an unwarranted invasion of the privacy rights of any individual (or their dependents) enrolled in any Services of the Consortium.
6.5 Participating members may direct questions to the Fiscal Agent regarding participation in acquired Services, but shall remain exclusively responsible for implementation of the Services within and for their individual institutions. These implementation responsibilities shall include, but shall not be limited to: (a) enrollment of employees/dependents; (b) all matters pertaining to claims processing; (c) distribution of plan membership/identification cards, claims forms and related materials; (d) distribution of claims appeal procedures; (e) responding to employee/dependent inquiries regarding the procedures for submitting claims or the adjudication of claims; (f) distribution of plan documents and summary plan descriptions; (g) issuance of COBRA and any other notices relevant to employee continuation of insurance; (h) collection of any and all amounts which employees are required to contribute by payroll deduction or otherwise for participation in any of the Services.

Nothing herein shall require the Fiscal Agent to undertake additional work outside of the scope of this Agreement without additional compensation for required administrative services.
6.6 The Fiscal Agent shall have such other duties and obligations as are reasonably necessary or implied to carry out the purposes and intent of this Agreement and as specifically identified by the Governing Board.
6.7 The Fiscal Agent shall perform all functions in accordance with the requirements of law and the policies and direction of the Governing Board.
6.8 ISD shall serve as Fiscal Agent to the Consortium until such time as it voluntarily relinquishes that position in writing or at such time that the Governing Board votes by $2 / 3$ majority to replace ISD as Fiscal Agent.

## 7. ADMINISTRATION AND FEES.

7.1 The Fiscal Agent shall, upon approval by the Consortium and on the condition of member consent to participate in a specific Service, contract on behalf of its participating members for each Service obtained through and authorized by the Consortium and remit payment for such Service to the insurance carrier, third party administrator or other designated entity. The Fiscal Agent shall apportion premium costs and invoice each participating member pro rata in accordance with the number of employees (and eligible dependents) insured and the premium assessed for the Service(s) in which the member is participating.
7.2 Member payments shall be made electronically to the Fiscal Agent not less than ten (10) business days prior to the premium due date established by the underlying insurance carrier, third party administrator or other entity through which the Services are obtained. The Fiscal Agent shall provide, and each participating member shall comply with, reasonable payment instructions, including the provisions for electronic transfer.

In the event that a member is delinquent or in arrears on remittance of premium payments for more than ten (10) business days after the premium due date for a Service, the Fiscal Agent shall immediately contact the insurance carrier, third party administrator or other entity through which the Service has been obtained to cancel the participation of the member and the employees/dependents enrolled in the Service by that member. The member shall remain responsible for all premiums allocable and due, up to and including the effective date of termination. Further, a member for whom a Service has been discontinued in the manner described immediately above, shall be ineligible to renew the discontinued Service or to participate in any
newly offered Services through the Consortium for a period of two (2) years from the effective date of discontinuation or cancellation.
7.3 If a member fails to make timely payment to the Fiscal Agent, as described in Section 7.2, the member shall pay a late fee equal to one percent (1\%) per month on the unpaid amount of the premium, starting on the initial premium due date and continuing until the premium is paid in full. Any payment received will be applied first to payment of the late fee, and then to payment of the premium amount for the oldest invoiced amount due.

Nothing in this provision shall limit the right of the Consortium, through its Fiscal Agent, to cancel the participation in the Service(s) of any member in arrears with respect to any payment owed to the Consortium for any Service in which that member has elected to participate, as described in Section 7.2.
7.4 The Fiscal Agent shall receive administrative fees for its services. The amount of administrative fees payable by each member of the Consortium shall be determined by a formula to be determined by the Consortium Governing Board that is acceptable to the ISD/Fiscal Agent attributable to the Service(s) in which the member participates. The administrative fees shall be assessed and paid monthly to the Fiscal Agent by each member of the Consortium. The Governing Board shall annually (by June 30) review the administrative fee and may modify that fee by two-thirds (2/3) majority vote.

## 8. INSURANCE AND LIABILITIES.

8.1 The Consortium shall obtain insurance for its operation, in the types and amounts of coverage deemed necessary or desirable by the Governing Board, including, but not limited to, errors and omissions insurance and a fidelity bond for the services of the Fiscal Agent. The premiums for such insurance policies shall be paid from the funds of the Consortium or, if insufficient funds exist, pro rata from the individual members of the Consortium.
8.2 In the event of an uninsured financial liability imposed upon the Consortium as a result of or by virtue of the Consortium's operation, including judgments and any related legal fees against the Consortium, all members participating in the Service(s) from which the liability arises shall share in such liability pro rata based upon the extent of the participation of the members (by employee enrollment) in the Service(s) from which the liability arose.

In the event of an uninsured financial liability which does not arise from a specific Service or Services, responsibility for such liability shall be apportioned among members pro rata according to the extent of member
participation in all Services provided by the Consortium at the time that such claim arose.

## 9. MEMBERSHIP ELIGIBILITY, RIGHTS AND OBLIGATIONS.

9.1 In order to be eligible to become a member of the Consortium, the entity must be a general powers school district, intermediate school district, or public school academy located within the geographical boundaries of ISD.

New members may join the Consortium upon a $2 / 3$ majority vote of the Governing Board and the express obligation to be bound by the terms of this Agreement, as may be modified from time to time. Existing members may withdraw from the Consortium in accordance with Section 9.2 below. A withdrawing member forfeits any right to a distribution of Consortium assets or funds upon termination and dissolution, which right shall revert to the remaining and non-withdrawing members.

If a new member is admitted to the Consortium, under the procedures specified above, the expiration of its initial commitment to membership shall coincide with the expiration of the membership interval for other members of the Consortium as is specified in Section 9.2.
9.2 Each member shall commit to maintain membership in the Consortium for no less than three (3) years after commencement of the first applicable premium year during its membership. At the conclusion of the initial three (3) year interval of membership, a member's commitment to maintain membership shall be automatically renewed for a one (1) year period unless that member gives written notice of withdrawal to the Governing Board and Fiscal Agent not less than six (6) months prior to the expiration of the initial three (3) year interval of membership commitment.

Notwithstanding any other provision of this Agreement, membership in the Consortium must be maintained for the duration of any Services in which the member has elected to participate.

No resignation or withdrawal by a member from the Consortium shall operate to annul this Agreement, to terminate the existence of the Consortium, or to relieve the withdrawing member from liability for participation in any services in which the member elected to participate through the Consortium.

Nothing in this provision shall be deemed to reduce or eliminate a member's obligation to honor participation agreements or underlying insurance contracts for Services in which the member has elected to participate.
9.3 A member purchasing Services through the Consortium shall be required to enter into participation agreements with the Consortium, as set forth in Section 2.7 of this Agreement.
9.4 Each member recognizes and acknowledges its obligation to comply with the terms of the Public Employment Relations Act (PERA) insofar as that member's participation in any Services through the Consortium is regulated by the rights and obligations imposed by that enactment.

Consortium members will be solely responsible for securing any necessary commitments from the exclusive collective bargaining representatives of their employees or employee groups that are consistent with any decision or commitment of that member to participate in one or more Services through the Consortium. Where a member seeks to obtain a Service through the Consortium for any of its employees who are exclusively represented by a labor organization, that member, as a condition to participation in the Service, shall furnish the Consortium with evidence of a collective bargaining agreement provision or a ratified Letter of Agreement with each such exclusive representative confirming an agreement to participate in the Service for the duration of that Service.
9.5 For so long as each member remains a member of the Consortium, that member shall be entitled to procure Services in accordance with applicable quotes obtained by the Consortium subject to any underwriting or actuarial restrictions imposed by insurance carriers or other providers of the Services. However, no member shall be required to purchase any or all of the Services for which quotes are obtained by the Consortium. Each member shall retain the right and prerogative to determine locally the Services to be procured for that member.
9.6 Each member shall have access to the Consortium's books and records at any time with reasonable prior notice.
9.7 Each member shall have the right and authority to attend and provide comments at every meeting of the Governing Board.
10. FISCAL YEAR. The Consortium shall operate on a fiscal year basis, commencing on July 1 and ending on the following June 30.

## 11. TERM, TERMINATION AND DISSOLUTION.

11.1 This Agreement shall become effective as to each individual member upon its execution thereof.
11.2 This Agreement shall terminate and expire upon a $2 / 3$ vote of the Governing Board, subject to the performance of any then-existing and enforceable obligations and/or contracts for Services.
11.3 Upon termination of this Agreement and dissolution of the Consortium, the Fiscal Agent shall return to any member any funds then held by the Fiscal Agent which have been remitted by that member to the Fiscal Agent but which have not been remitted by the Fiscal Agent to the insurance carrier, third party administrator or other provider of Services in which the member is then participating. It is understood that the member remains responsible to the insurance carrier, third party administrator or other provider of Services for any amounts for which that member is indebted to that entity and that, to the extent allowed by law, the member indemnifies the Fiscal Agent from responsibility for all such amount.
11.4 Upon termination and dissolution of the Consortium:
a. the Consortium shall carry on no business except for the purpose of winding up its affairs;
b. the Governing Board shall proceed to wind up the affairs of the Consortium and all of the powers of the Governing Board under this Agreement shall continue until the affairs of the Consortium have been wound up, including, without limitation, the power to fulfill or discharge the contracts of the Consortium, collect its assets, sell, convey, assign, exchange, transfer or otherwise dispose of all or any part of the remaining Consortium property, to discharge or pay its liabilities, and to do all other acts appropriately to liquidate its affairs; provided, however, that any sale, conveyance, assignment, exchange, transfer or other disposition of all or substantially all of the Consortium property shall require approval by affirmative vote of $2 / 3$ of the Governing Board; and
c. after paying or adequately providing for the payment of all outstanding liabilities and upon receipt of such releases, indemnities and refunding agreements as the Governing Board deems necessary for protection of the Consortium, the Governing Board shall direct the distribution of any remaining Consortium property, in cash or in kind, among the members prorated in accordance with the number of the member's employees participating in the Services at the time of dissolution of the Consortium and the termination of this Consortium Agreement.
12. EFFECTIVENESS OF AMENDMENTS. Any amendment or alteration of this Agreement shall be effective only upon the execution of the amendment or an amended agreement
approved by $2 / 3$ of the Governing Board of the Consortium. This Agreement cannot be modified except in a written amendment approved and signed by not less than $2 / 3$ of the Governing Board.
13. NOTICES. All notices or other communications which are required or permitted herein shall be in writing and sufficient if delivered personally, sent by facsimile transmission followed by another form of written notification which is capable of providing proof of delivery, sent by prepaid overnight mail, or sent by registered or certified mail, postage prepaid, return receipt requested, to the address of the central administrative offices of the party to be notified or to such other address as the party to whom notice is to be given may have furnished to the other parties, in writing. Any such communications shall be deemed to have been given when delivered if personally delivered, on the same day as facsimile transmission (or the first business day thereafter if faxed on a Saturday, Sunday or legal holiday), on the business day after dispatch if sent by overnight mail, or on the third business day after posting if sent by regular mail.
14. GOVERNING LAW. This Agreement shall be governed by and construed in accordance with the laws of the State of Michigan.
15. RULES OF CONSTRUCTION. The captions or headings in this Agreement are strictly for convenience and shall not be considered as interpreting it or as amplifying or limiting any of its content.
16. SUCCESSORS AND ASSIGNS. The terms of this Agreement shall be binding upon and inure to the benefit of the successors and assigns of the parties hereto. Notwithstanding the foregoing, no party shall assign any portion of this Agreement without the written approval of the Governing Board.
17. ENTIRE AGREEMENT. This Agreement constitutes the entire agreement among the parties with respect to the subject matter herein and supersedes any and all prior or contemporaneous agreements whether written or oral.
18. SEVERABILITY. If any provision of this Agreement is found contrary to law or unenforceable by any court, the remaining provisions shall be severable and enforceable in accordance with their terms, unless such unlawful or unenforceable provision is material to the transactions contemplated hereby, in which case the members shall negotiate in good faith a substitute provision.
19. REPRESENTATIONS AND WARRANTIES. Each party represents and warrants that (a) it has the full right and authority to enter into, execute and deliver this Agreement, (b) it has taken all requisite action to approve the execution, delivery and performance of this Agreement, (c) this Agreement constitutes a legal, valid and binding obligation enforceable against such party in accordance with its terms, and (d) its execution of and performance under this Agreement shall not violate any applicable existing regulations, rules, statutes, or court orders of any local, state or federal government agency, court, or body.
20. COUNTERPARTS. This Agreement may be executed in one or more counterparts, including facsimile transmissions, all of which taken together shall constitute one and the same instrument.
21. OTHER INFORMATION. The parties agree to perform such additional acts and execute such additional documents as are reasonably necessary to carry out the terms of this Agreement.
22. EFFECTIVE DATE. The Effective Date of this Agreement shall be the date upon which the last of the parties' below has executed the Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement on the respective dates indicated below.

Lenawee Intermediate School District,
By: $\qquad$
Its: $\qquad$
Dated: $\qquad$

Madison School District,
By: $\qquad$
Its: $\qquad$
Dated: $\qquad$

